

# Supplementary Materials for Financial Statements For the second quarter Ended September 30, 2021 (April 1, 2021 to September 30, 2021)

November 12, 2021

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# **Contents**

C	onsolidated		Dogo	
1	M: I (D ): C 1:1 (1D 1 C1 )		Page	
1.	Major Increases (Decreases) in Consolidated Balance Sheet	•••	1	
2.	Major Increases (Decreases) in Consolidated Statement of Income	• • •	2	
3.	Performance Overview	•••	3 -	5
4.	Segment Information	•••	6 -	13
5.	Overview of Overseas Companies	•••	14 -	15
	Non-Consolidated			
1.	Major Increases (Decreases) in Non-consolidated Balance Sheet	•••	16	
2.	Major Increases (Decreases) in Non-consolidated Statement of Income	• • •	17	
3.	Performance Overview	• • •	18 -	19
4.	Breakdown of Sales	•••	20 -	22
5.	Breakdown of Selling, General and Administrative Expenses	•••	22	
6.	Retirement benefit expneses	•••	22	
7.	Head Office Employees	• • •	23	
8.	Yakult Sales Company	• • •	23	
9.	Sales Personnel by Department	•••	23	
10.	Average figure of Yakult Lady	• • •	23	
F	Reference			
1.	New Drug Development Pipeline etc.	•••	24	
2.	Situation of Yakult Group ( Production Facilities )	•••	25	
3.	Overseas Dairy Products sales amount (Preliminary figure)	• • •	26	

About a numeric display of this material

<sup>1.</sup> Unit of money: Less than one million yen is rounded down.

<sup>2.</sup>Quantity results: Less than 1000 is rounded off.

<sup>3.</sup> Year on year percentage: The second place is rounded off after the decimal point.

# Consolidated

## 1. Major Increases (Decreases) in Consolidated Balance Sheet

(Millions of yen)

				(Millions of yer
	As of Mar. 31	As of Sep. 30	Increase	Primary reason for change
	2021	2021	(Decrease)	Timary reason for change
<b>Total Assets</b>	635,102	659,649	24,547	
Current assets				Increase in overseas subsidiaries
Cash and deposits	176,254	186,073	9,818	(FX impact)
Notes and accounts receivable - trade	50,307	57,047	6,739	
Inventories	27,735	30,118	2,383	
Others	12,502	12,624	121	
Non-current assets				
Property, plant and equipment				
Buildings and structures (net)	84,365	84,301	(63)	
Others (net)	118,680	122,670	3,990	
Intangible assets	5,380	5,410	29	
Investments and other assets				
Investment securities	80,238	74,922	(5,316)	
Shares of affiliates	65,327	70,817	5,490	
Others	14,308	15,663	1,354	
<b>Total Liabilities</b>	195,341	181,529	(13,811)	
Current liabilities				
Notes and accounts payable - trade	22,729	25,850	3,121	
Short-term loans payable	20,839	8,775	(12,064)	
Others	49,977	47,528	(2,449)	
Non-current liabilities				
Long-term loans payable	65,716	62,996	(2,719)	
Net defined benefit liability	4,358	4,302	(55)	
Others	31,720	32,076	356	
Total Net Assets	439,761	478,120	38,358	
Shareholders' equity	430,688	452,071	21,383	
Accumulated other comprehensive income	(25,737)	(13,088)	12,649	
Non-controlling interests	34,810	39,136	4,326	

## 2. Major Increases (Decreases) in Consolidated Statement of Income

(Millions of yen)

	2Q of FY 2021(2021.4~9)				(141111	ions of yen)	
	2Q of FY			Increase	(Decrease)	⟨Reference⟩ Financial result	* * **
	2020 (2020.4~9)	* Results	Amount	Ratio (%)	Primary reason for change	before applying "Accounting standard for Revenue recognition"	Original Forecasts (2021.4~9)
Net sales	190,428	202,996	12,567	6.6		206,626	198,500
(Net sales by business segments)							
Food and beverages (Japan)	104,490	101,355	(3,134)	(3.0)	Real increase +8,367	112,857	
Food and beverages (Overseas)	81,737	88,847	7,110	8.7	FX impact +5,024	88,847	
Pharmaceuticals	8,925	8,618	(306)	(3.4)		8,919	
Others	7,807	9,243	1,436	18.4		9,580	
Adjustments	(12,531)	(5,068)	7,462	(59.6)	Real decrease (1,048)	(13,580)	
Cost of sales	77,290	80,398	3,108	4.0		82,310	
Gross profit	113,138	122,597	9,459	8.4		124,315	
Gross profit margin (%)	59.4	60.4	1.0			60.2	
Selling, general and	88,976	94,775	5,799	6.5		96,493	
administrative expenses		•		0.5			
Selling expenses	40,643	43,647	3,004			45,364	
General and administrative expenses	48,332	51,127	2,794	15.1		51,128	22.700
Operating profit	24,162	27,822	3,660	15.1		27,822	22,500
Operating profit margin (%)	12.7	13.7	1.0			13.5	
(Operating profit by business segments)	12.264	14.020	0.570	20.0			
Food and beverages (Japan)	12,364	14,938	2,573	20.8	TW: 1.204		
Food and beverages (Overseas)	20,499	19,414	(1,085)		FX impact +1,204		
Pharmaceuticals	600	1,328	728	121.3			
Others	(193)	(119)	73	(15.0)			
Adjustments	(9,109)	(7,738)	1,370	(15.0)			
{include corporate expenses}	{ (6,568) }	{ (4,878) }	{ 1,689 }	(25.7)			
Non-operating incomes	9,964	8,554	(1,410)	(14.2)			
Interest income	2,142	1,526	(615)				
Dividend income  Share of profit of entities accounted for	1,208	1,052	(155)				
using equity method	2,051	4,083	2,032				
Exchange gain	3,175	615	(2,559)				
Others	1,386	1,275	(111)				
Non-operating expenses	633	635	2	0.4			
Interest expenses	384	352	(32)				
Others	248	283	34				
Ordinary profit	33,493	35,741	2,248	6.7	FX impact +1,572	35,741	28,000
Ratio of ordinary profit to net sales (%)	17.6	17.6	0.0			17.3	
Extraordinary income	1,432	2,425	992	69.3			
Extraordinary losses	2,181	1,033	(1,147)	(52.6)			
Profit before income taxes	32,744	37,132	4,388	13.4			
Income taxes	8,738	9,434	695				
Profit	24,005	27,698	3,693	15.4			
Profit attributable to non-controlling interests	2,296	2,122	(174)	(7.6)			
Profit attributable to owners of parent	21,708	25,576	3,867	17.8	FX impact +1,190	25,576	20,000
Ratio of profit attributable to owners of parent to net sales (%)	11.4	12.6	1.2			12.4	

<sup>\* &</sup>quot;Accounting Standard for Revenue Recognition" is applied from fiscal year ending March 31, 2022.

<sup>\*\*</sup> The forecast for 2nd quarter of FY2021 announced on May 14, 2021

## 3. Performance Overview

#### (1) Breakdown of Statement of Income

(Millions of yen. %)

	2021	Fiscal year ending March 31, 2022								
	Result of 2nd quarter	Year on year	Annual results	Year on year	Result of 2nd quarter	Year on year	〈Reference〉 Financial result before applying "Accounting standard for Revenue recognition"	* Annual forecasts	Year on year	⟨Reference⟩ Financial forecast before applying "Accounting standard for Revenue recognition"
Net sales	190,428	94.3	385,706	95.0	202,996	106.6	206,626	412,500	106.9	419,800
Operating profit	24,162	101.8	43,694	95.7	27,822	115.1	27,822	51,500	117.9	51,500
Ordinary profit	33,493	110.5	57,601	98.5	35,741	106.7	35,741	63,500	110.2	63,500
Profit attributable to owners of parent	21,708	105.1	39,267	98.8	25,576	117.8	25,576	43,000	109.5	43,000

<sup>\* &</sup>quot;Accounting Standard for Revenue Recognition" is applied from fiscal year ending March 31, 2022. (2) is the same.

#### (2) Ratios of Consolidated to Non-consolidated Results

(Times)

	Fiscal year ended	l March 31, 2021	Fiscal year ending March 31, 2022					
			Result of 2	of 2nd quarter * Annua		l forecasts *		
	Result of 2nd quarter	Annual results		〈Reference〉 Financial result before applying "Accounting standard for Revenue recognition"		〈Reference〉 Financial forecast before applying "Accounting standard for Revenue recognition"		
Net sales	2.24	2.30	2.58	2.30	2.62	2.33		
Operating profit	4.83	5.72	4.26	4.26	5.15	5.15		
Ordinary profit	2.82	1.87	3.04	3.04	2.02	2.02		
Profit attributable to owners of parent	2.11	1.45	2.51	2.51	1.56	1.56		

## (3) Breakdown of Share of profit of entities accounted for using equity method

(Millions of yen. %)

	Fiscal	year ended	March 31,	2021	Fiscal year ending March 31, 2022			
	Result of 2nd quarter	Year on year	Annual results	Year on year	Result of 2nd quarter	Year on year	Annual forecasts	Year on year
Share of profit of entities accounted for using equity method	2,051	75.5	3,910	77.2	4,083	199.1	5,200	133.0

<sup>\*\*</sup> The forecasts changed from the original announced on May 14, 2021. (2)(3) is the same.

(4) Major Items in selling, general and administrative expenses

(Millions of yen. %)

	Fiscal	year ended	March 31,	2021	Fiscal year ending March 31, 2022					
	Result of 2nd quarter	Year on year	Annual results	Year on year	Result of 2nd quarter	Year on year	〈Reference〉 Financial result before applying "Accounting standard for Revenue recognition"	Annual forecasts	Year on year	⟨Reference⟩ Financial forecast before applying "Accounting standard for Revenue recognition"
Advertising expenses	7,195	81.2	17,138	97.6	7,815	108.6	7,815	-	_	_
Promotion expenses	3,691	101.6	7,231	93.5	3,323	90.0	3,880	_	_	_
Freightage expenses	7,176	103.6	14,645	103.6	6,492	90.5	7,441	_	_	_
Salaries and allowance	21,418	98.3	43,289	98.4	23,057	107.6	23,057	_	_	_
Depreciation	2,218	89.0	4,525	91.1	2,328	105.0	2,328	_	_	_
Research and development expenses	4,051	93.7	8,449	94.6	4,281	105.7	4,281	_	_	_

<sup>\* &</sup>quot;Accounting Standard for Revenue Recognition" is applied from fiscal year ending March 31, 2022.

(5) Capital investments, Depreciation, Research and development expenses

(Millions of yen. %)

	Fiscal	year ended	March 31,	2021	Fiscal year ending March 31, 2022					
	Result of 2nd quarter	Year on year	Annual results	Year on year	Result of 2nd quarter	Year on year	* Annual forecasts	Year on year		
Capital investments	10,064	140.5	23,638	114.6	11,785	117.1	32,500	137.5		
Depreciation	10,769	98.7	22,113	99.1	11,560	107.3	24,500	110.8		
Research and development expenses	4,069	93.7	8,487	94.6	4,299	105.6	9,200	108.4		

<sup>\*</sup> The forecasts changed from the original announced on May 14, 2021.

#### Breakdown of investment

	Fiscal year ended Marc	h 31, 2	2021	Forecast of full fiscal year ending March 31, 2022			
	Investment in Parent company	5.8	billion yen	Investment in Parent company	8.1	billion yen	
Capital investments	Investment in Plants(subsidiaries)	2.8	billion yen	Investment in Plants(subsidiaries)	2.5	billion yen	
	Investment in Overseas subsidiaries	12.0	billion yen	Investment in Overseas subsidiaries	21.1	billion yen	
	Food and beverages	6.2	billion yen	Food and beverages	7.2	billion yen	
Research and development expenses	Pharmaceuticals	1.5	billion yen	Pharmaceuticals	1.2	billion yen	
development expenses	Others	0.6	billion yen	Others	0.6	billion yen	

## ⟨Reference⟩ Consolidated Statements of Cash Flows Overview

(Millions of yen)

	Previous period (2020.4~2020.9)	Current period (2021.4~2021.9)	Increase (Decrease) Amount
Cash flows from operating activities	23,338	30,378	7,040
Cash flows from investing activities	4,595	(3,517)	(8,113)
Cash flows from financing activities	(9,672)	(21,671)	(11,998)
Effect of exchange rate change on cash and cash equivalents	(10,751)	7,546	18,297
Net increase (decrease) in cash and cash equivalents	7,510	12,735	5,225
Cash and cash equivalents at beginning of period	124,561	122,766	(1,794)
Cash and cash equivalents at end of period	132,071	135,502	3,430

## 4. Segment Information

## (1) Result of 2nd quarter

① Results of 2nd quarter ended September 30, 2020 (April 1,  $2020 \sim$  September 30, 2020)

(Millions of yen)

			Food and beverages	S	
	Japan	Overseas Total	The Americas	Asia and Oceania	Europe
Net sales	104,490	81,737	21,322	56,149	4,265
Percentage of net sales (%)	54.9	42.9	11.2	29.5	2.2
Year on year (%)	100.1	93.3	85.5	95.9	104.2
Operating expenses	92,125	61,238	15,685	41,956	3,596
Year on year (%)	96.9	94.1	86.3	97.1	96.1
Operating profit (loss)	12,364	20,499	5,636	14,193	669
Year on year (%)	133.8	91.2	83.2	92.5	190.2
Operating profit margin (%)	11.8	25.1	26.4	25.3	15.7

	Pharmaceuticals	Others	Total	Adjustments	Consolidated
Net sales	8,925	7,807	202,960	(12,531)	190,428
Percentage of net sales (%)	4.7	4.1	106.6	(6.6)	100.0
Year on year (%)	85.8	66.1	94.8	102.8	94.3
Operating expenses	8,324	8,000	169,688	(3,422)	166,266
Year on year (%)	80.7	75.0	93.6	114.8	93.3
Operating profit (loss)	600	(193)	33,271	(9,109)*	24,162
Year on year (%)	642.8		101.0	98.9	101.8
Operating profit margin (%)	6.7	(2.5)			12.7

<sup>\*</sup> The details of "Adjustments" are as follows.

• Administrative expenses in parent company: 6,568 million yen

• Elimination of royalty income : 2,541 million yen

## 2 Results of 2nd quarter ended September 30, 2021 (April 1, 2021 ~ September 30, 2021)\*

(Millions of yen)

		Food and beverages					
	Japan	Overseas Total	The Americas	Asia and Oceania	Europe		
Net sales	101,355	88,847	22,842	61,171	4,834		
Percentage of net sales (%)	49.9	43.8	11.3	30.1	2.4		
Year on year (%)	97.0	108.7	107.1	108.9	113.3		
Operating expenses	86,417	69,433	16,668	48,644	4,121		
Year on year (%)	93.8	113.4	106.3	115.9	114.6		
Operating profit (loss)	14,938	19,414	6,174	12,527	712		
Year on year (%)	120.8	94.7	109.5	88.3	106.5		
Operating profit margin (%)	14.7	21.9	27.0	20.5	14.7		

	Pharmaceuticals	Others	Total	Adjustments	Consolidated
Net sales	8,618	9,243	208,065	(5,068)	202,996
Percentage of net sales (%)	4.2	4.6	102.5	(2.5)	100.0
Year on year (%)	96.6	118.4	102.5	40.4	106.6
Operating expenses	7,289	9,362	172,503	2,669	175,173
Year on year (%)	87.6	117.0	101.7		105.4
Operating profit (loss)	1,328	(119)	35,561	(7,738)	27,822
Year on year (%)	221.3		106.9	85.0	115.1
Operating profit margin (%)	15.4	(1.3)			13.7

<sup>\* &</sup>quot;Accounting Standard for Revenue Recognition" is applied from fiscal year ending March 31, 2022.

Compared to the previous method, this change increased operating expenses in each of the Food and Beverages regional segments by 1,185 million yen (Japan), 165 million yen (The Americas), 536 million yen (Asia and Oceania), and 39 million yen (Europe), while the adjustment amount for administrative expenses decreased 1,925 million yen.

· Administrative expenses in parent company: 4,878 million yen

<sup>\*\*</sup> Starting from the first quarter of the current fiscal year, the details of corporate expenses have been subjected to a review, with some of them being attributed to individual segments.

<sup>\*\*\*</sup> The details of "Adjustments" are as follows.

<sup>•</sup> Elimination of royalty income: 2,860 million yen

## ⟨Reference⟩

Result of 2nd quarter ended September 30, 2021

(on the basis of average exchange rate between Jan. 2020 and Jun. 2020)

Results of 2nd quarter ended September 30, 2021 (April 1,  $2021 \sim$  September 30, 2021)

(Millions of yen)

		Food and beverages					
	Japan	Overseas Total	The Americas	Asia and Oceania	Europe		
Net sales	101,355	83,823	22,252	57,170	4,399		
Percentage of net sales (%)	51.2	42.3	11.2	28.9	2.2		
Year on year (%)	97.0	102.6	104.4	101.8	103.2		
Operating expenses	86,417	65,613	16,341	45,503	3,768		
Year on year (%)	93.8	107.1	104.2	108.5	104.8		
Operating profit (loss)	14,938	18,210	5,911	11,667	631		
Year on year (%)	120.8	88.8	104.9	82.2	94.4		
Operating profit margin (%)	14.7	21.7	26.6	20.4	14.4		

	Pharmaceuticals	Others	Total	Adjustments	Consolidated
Net sales	8,618	9,243	203,040	(5,068)	197,971
Percentage of net sales (%)	4.4	4.7	102.6	(2.6)	100.0
Year on year (%)	96.6	118.4	100.0	40.4	104.0
Operating expenses	7,289	9,362	168,683	2,669	171,352
Year on year (%)	87.6	117.0	99.4		103.1
Operating profit (loss)	1,328	(119)	34,357	(7,738)*	26,618
Year on year (%)	221.3		103.3	85.0	110.2
Operating profit margin (%)	15.4	(1.3)			13.4

<sup>\*</sup> The details of "Adjustments" are as follows.

• Administrative expenses in parent company: 4,878 million yen

• Elimination of royalty income : 2,860 million yen

## ⟨Reference⟩

Financial results before applying "Accounting standard for Revenue recognition"

Results of 2nd quarter ended September 30, 2021 (April 1, 2021 ~ September 30, 2021)

(Millions of yen)

		Food and beverages					
	Japan	Overseas Total	The Americas	Asia and Oceania	Europe		
Net sales	112,857	88,847	22,842	61,171	4,834		
Percentage of net sales (%)	54.6	43.0	11.1	29.6	2.3		
Year on year (%)	108.0	108.7	107.1	108.9	113.3		
Operating expenses	97,919	69,433	16,668	48,644	4,121		
Year on year (%)	106.3	113.4	106.3	115.9	114.6		
Operating profit (loss)	14,938	19,414	6,174	12,527	712		
Year on year (%)	120.8	94.7	109.5	88.3	106.5		
Operating profit margin (%)	13.2	21.9	27.0	20.5	14.7		

	Pharmaceuticals	Others	Total	Adjustments	Consolidated
Net sales	8,919	9,580	220,206	(13,580)	206,626
Percentage of net sales (%)	4.3	4.6	106.5	(6.5)	100.0
Year on year (%)	99.9	122.7	108.5	108.4	108.5
Operating expenses	7,590	9,700	184,644	(5,841)	178,803
Year on year (%)	91.2	121.3	108.8	170.7	107.5
Operating profit (loss)	1,328	(119)	35,561	(7,738)*	27,822
Year on year (%)	221.3		106.9	85.0	115.1
Operating profit margin (%)	14.9	(1.2)			13.5

<sup>\*</sup> The details of "Adjustments" are as follows.

• Administrative expenses in parent company: 4,878 million yen

• Elimination of royalty income : 2,860 million yen

## (2) Annual financial forecast

1 Result of fiscal year ended March 31, 2021 (April 1, 2020 ~ March 31, 2021)

(Millions of yen)

		Food and beverages					
	Japan	Overseas Total	The Americas	Asia and Oceania	Europe		
Net sales	207,051	165,408	41,877	114,966	8,564		
Percentage of net sales (%)	53.7	42.9	10.9	29.8	2.2		
Year on year (%)	98.9	92.4	85.9	94.0	107.9		
Operating expenses	183,284	127,985	31,488	88,581	7,915		
Year on year (%)	95.9	95.2	86.5	97.9	104.0		
Operating profit (loss)	23,767	37,422	10,389	26,384	648		
Year on year (%)	130.5	84.0	84.1	82.8	195.1		
Operating profit margin (%)	11.5	22.6	24.8	22.9	7.6		

	Pharmaceuticals	Others	Total	Adjustments	Consolidated
Net sales	18,123	17,703	408,287	(22,580)	385,706
Percentage of net sales (%)	4.7	4.6	105.9	(5.9)	100.0
Year on year (%)	92.1	77.3	94.7	90.5	95.0
Operating expenses	17,932	17,845	347,048	(5,035)	342,012
Year on year (%)	87.6	85.5	94.6	75.8	94.9
Operating profit (loss)	191	(142)	61,239	(17,545)*	43,694
Year on year (%)			95.7	95.8	95.7
Operating profit margin (%)	1.1	(0.8)			11.3

<sup>\*</sup> The details of "Adjustments" are as follows.

• Administrative expenses in parent company: 12,761 million yen

• Elimination of royalty income : 4,783 million yen

## ② Annual forecast for the fiscal year ending March 31, 2022 (April 1, 2021 ~ March 31, 2022)\*

(Millions of yen)

		Food and beverages					
	Japan	Overseas Total	The Americas	Asia and Oceania	Europe		
Net sales	203,500	182,700	46,300	126,500	9,900		
Percentage of net sales (%)	49.3	44.3	11.2	30.7	2.4		
Year on year (%)	98.3	110.5	110.6	110.0	115.6		
Operating expenses	176,200	144,300	34,700	100,400	9,200		
Year on year (%)	96.1	112.7	110.2	113.3	116.2		
Operating profit (loss)	27,300	38,400	11,600	26,100	700		
Year on year (%)	114.9	102.6	111.6	98.9	107.9		
Operating profit margin (%)	13.4	21.0	25.1	20.6	7.1		

	Pharmaceuticals	Others	Total	Adjustments	Consolidated
Net sales	16,500	19,300	422,000	(9,500)	412,500
Percentage of net sales (%)	4.0	4.7	102.3	(2.3)	100.0
Year on year (%)	91.0	109.0	103.4	42.1	106.9
Operating expenses	15,100	20,100	355,700	5,300	361,000
Year on year (%)	84.2	112.6	102.5		105.6
Operating profit (loss)	1,400	(800)	66,300	(14,800)	51,500
Year on year (%)	731.7		108.3	84.4	117.9
Operating profit margin (%)	8.5	(4.1)			12.5

<sup>\* &</sup>quot;Accounting Standard for Revenue Recognition" is applied from fiscal year ending March 31, 2022.

Compared to the previous method, this change increased operating expenses in each of the Food and Beverages regional segments by 2,000 million yen (Japan), 300 million yen (The Americas), 1,100 million yen (Asia and Oceania), and 100 million yen (Europe), while the adjustment amount for administrative expenses decreased 3,500 million yen.

· Administrative expenses in parent company: 9,600 million yen

<sup>\*\*</sup> Starting from the first quarter of the current fiscal year, the details of corporate expenses have been subjected to a review, with some of them being attributed to individual segments.

<sup>\*\*\*</sup> The details of "Adjustments" are as follows.

<sup>•</sup> Elimination of royalty income: 5,200 million yen

## ⟨Reference⟩

Annual forecast for the fiscal year ending March 31, 2022 (on the basis of average exchange rate between Jan. 2020 and Dec. 2020)

Annual forecast for the fiscal year ending March 31, 2022 (April 1,  $2021 \sim March 31, 2022$ )

(Millions of yen)

		Food and beverages						
	Japan	Overseas Total	The Americas	Asia and Oceania	Europe			
Net sales	203,500	170,500	43,800	117,500	9,200			
Percentage of net sales (%)	50.8	42.6	10.9	29.4	2.3			
Year on year (%)	98.3	103.1	104.6	102.2	107.4			
Operating expenses	176,200	135,000	33,000	93,400	8,600			
Year on year (%)	96.1	105.5	104.8	105.4	108.6			
Operating profit (loss)	27,300	35,500	10,800	24,100	600			
Year on year (%)	114.9	94.9	103.9	91.3	92.5			
Operating profit margin (%)	13.4	20.8	24.7	20.5	6.5			

	Pharmaceuticals	Others	Total	Adjustments	Consolidated
Net sales	16,500	19,300	409,800	(9,500)	400,300
Percentage of net sales (%)	4.1	4.8	102.3	(2.3)	100.0
Year on year (%)	91.0	109.0	100.4	42.1	103.8
Operating expenses	15,100	20,100	346,400	5,300	351,700
Year on year (%)	84.2	112.6	99.8		102.8
Operating profit (loss)	1,400	(800)	63,400	(14,800)*	48,600
Year on year (%)	731.7		103.5	84.4	111.2
Operating profit margin (%)	8.5	(4.1)			12.1

<sup>\*</sup> The details of "Adjustments" are as follows.

• Administrative expenses in parent company: 9,600 million yen

• Elimination of royalty income : 5,200 million yen

## ⟨Reference⟩

Financial forecast before applying "Accounting standard for Revenue recognition"

Annual forecast for the fiscal year ending March 31, 2022 (April 1,  $2021 \sim March 31, 2022$ )

(Millions of yen)

			Food and beverages	}	
	Japan	Overseas Total	The Americas	Asia and Oceania	Europe
Net sales	225,700	182,700	46,300	126,500	9,900
Percentage of net sales (%)	53.8	43.5	11.0	30.1	2.4
Year on year (%)	109.0	110.5	110.6	110.0	115.6
Operating expenses	198,400	144,300	34,700	100,400	9,200
Year on year (%)	108.2	112.7	110.2	113.3	116.2
Operating profit (loss)	27,300	38,400	11,600	26,100	700
Year on year (%)	114.9	102.6	111.6	98.9	107.9
Operating profit margin (%)	12.1	21.0	25.1	20.6	7.1

	Pharmaceuticals	Others	Total	Adjustments	Consolidated
Net sales	17,200	19,800	445,400	(25,600)	419,800
Percentage of net sales (%)	4.1	4.7	106.1	(6.1)	100.0
Year on year (%)	94.9	111.8	109.1	113.4	108.8
Operating expenses	15,800	20,600	379,100	(10,800)	368,300
Year on year (%)	88.1	115.4	109.2	214.5	107.7
Operating profit (loss)	1,400	(800)	66,300	(14,800)*	51,500
Year on year (%)	731.7		108.3	84.4	117.9
Operating profit margin (%)	8.1	(4.0)			12.3

<sup>\*</sup> The details of "Adjustments" are as follows.

• Administrative expenses in parent company: 9,600 million yen

• Elimination of royalty income : 5,200 million yen

## 5. Overview of Overseas Companies

## (1) Dairy Products sales (Bottles sold per day)

[Results from January to June 2021]

(As of June 30, 2021)

		Sales quantity	Year on		Consolidation		I	Exchange rate	e*
	Consolidation Classification	(Thousands of bottles/day)	year (%)	Started Business	Classification (%)	Currency Unit	Average Jan.~Sep. 2021	Average Jan.~Jun. 2021	Average Jan.~Jun. 2020
Taiwan	Equity method	631	98.0	Mar. 1964	25.00	NT\$	3.92	3.89	3.61
Hong Kong	Consolidated	421	95.8	Jun. 1969	80.00	HK\$	14.05	13.98	13.95
Thailand	Equity method	2,162	104.8	Jun. 1971	25.29	В	3.42	3.39	3.55
Korea	Equity method	2,718	98.8	Aug. 1971	38.30	W	0.0962	0.0969	0.0895
Philippines	Equity method	3,617	136.9	Oct. 1978	40.00	P	2.23	2.24	2.14
Singapore	Consolidated	259	92.4	Jul. 1979	100.00	S\$	81.46	81.36	77.30
Indonesia	Consolidated	7,114	110.4	Jan. 1991	100.00	Rp	0.0077	0.0076	0.0074
Australia	Consolidated	274	102.9	Feb. 1994	100.00	A\$	82.42	83.37	71.11
Malaysia	Consolidated	332	93.8	Feb. 2004	100.00	MYR	26.36	26.39	25.42
Vietnam	Consolidated	720	112.5	Sep. 2007	80.00	VND	0.0047	0.0047	0.0047
India	Consolidated	224	122.9	Jan. 2008	50.00	INR	1.50	1.50	1.44
Middle East	Consolidated	20	134.3	Mar. 2017	100.00	AED	29.71	29.54	29.47
Myanmar	Consolidated	5	28.4	Aug. 2019	100.00	MMK	0.0696	0.0727	0.0766
Guangzhou	Consolidated	2,728	104.2	Jun. 2002	95.00	RMB	16.87	16.77	15.32
Shanghai	Consolidated	424	82.5	May 2005	100.00	RMB	16.87	16.77	15.32
Beijing	Consolidated	367	89.6	Jun. 2006	100.00	RMB	16.87	16.77	15.32
Other areas of China	Consolidated	3,370	99.5	Apr. 2007	100.00	RMB	16.87	16.77	15.32
China		6,889	99.4						
Asia and Oceania	total	25,386	107.3	Marketing Popul	lation: 1,459	,536 thousa	and people Po	opulation rati	io: 1.74 %
(Consolidated subsidia	ries Total)	16,258	104.4						
Brazil	Consolidated	1,451	99.3	Oct. 1968	51.42	R	20.48	20.17	21.67
Mexico	Consolidated	3,454	94.8	Oct. 1981	61.21	NP	5.39	5.35	5.00
USA	Consolidated	525	122.7	Oct. 1999	100.00	US\$	109.13	108.47	108.25
The Americas t	otal	5,431	98.1	Marketing Popu	ılation: 537,2	288 thousa	nd people P	opulation rat	io: 1.01 %
Netherlands	Consolidated	190	111.8	Apr. 1994	100.00	EUR	130.28	130.47	119.40
Belgium	Consolidated	88	104.3	Apr. 1995	100.00	EUR	130.28	130.47	119.40
United Kingdom	Consolidated	246	109.2	Apr. 1996	100.00	æ	151.03	150.79	135.92
Germany	Consolidated	81	108.2	Apr. 1996	100.00	EUR	130.28	130.47	119.40
Austria	Consolidated	12	97.5	Dec. 2005	100.00	EUR	130.28	130.47	119.40
Italy	Consolidated	89	88.3	88.3 Feb. 2007 100.00 EUR 130.28 1:					119.40
Europe total	1	705 105.8 Marketing Population: 282,432 thousand people Population ra					opulation rat	rio: 0.25 %	
Total		31,522	105.5	Marketing Popul	lation: 2,279.	,256 thousa	and people Po	opulation rati	io: 1.38 %
(Consolidated subsidia	ries Total)	22,394	102.9						

\* Exchange Rate: Average Jan. ~ Sep. 2021: used for Forecasts for the Fiscal year ending Mar. 2022

Average Jan. ~ Jun. 2021: used for the 2nd quarter result of the Fiscal year ending Mar. 2022 Average Jan. ~ Jun. 2020: used for the 2nd quarter result of the Fiscal year ended Mar. 2021

#### (2) Yakult Ladies by Area and Percentage of Sales by Channel (Excluding Japan)

(People)

	Number of Yakult Ladies
Asia and Oceania	34,983
The Americas	14,023
Europe	
Total	49,006

	Percentage of Sales b	by Channel (Volume)		
	Yakult Ladies	Stores		
Asia and Oceania	43.3%	56.7%		
The Americas	41.0%	59.0%		
Europe		100.0%		
Total	41.9%	58.1%		

(As of the end of June 2021)

(From January to June 2021)

#### (3) Other operating countries

· / I					
Country	Management company				
Brunei	Yakult Singapore				
New Zealand	Yakult Australia				
United Arab Emirates					
Oman					
Bahrain	Yakult Middle East				
Qatar					
Kuwait					
Uruguay	Yakult Brazil				

Country	Management company
Belize	Yakult Mexico
Canada	Yakult USA
Luxembourg	Yakult Belgium
France	
Switzerland	Volgelt Europa
Spain	Yakult Europe
Denmark	
Ireland	Yakult UK
Malta	Yakult Italia

#### (4) Plan for the future

- Currently undergoing feasibility studies
- Middle East and South East Asian countries where we have not made a market entry: Conducting feasibility studies (including field studies) on the possibility of market entry.
- •Other countries where we have not made a market entry: Conducting feasibility studies on the possibility of market entry.

#### (5) Others

- HACCP Accreditation: Hong Kong, Thailand, Korea, Philippines, Singapore, Australia, Malaysia, Vietnam, India, Guangzhou, Shanghai, Wuxi, Brazil, Mexico, U.S.A..
- \*HACCP : Hazard Analysis and Critical Control Point
- ●ISO9001 Accreditation: Hong Kong, Singapore, Australia, India, Guangzhou, Shanghai, Wuxi, Europe, United Kingdom.
- ●ISO14001 Accreditation: Vietnam, Guangzhou, Europe, United Kingdom.
- ●ISO22000 Accreditation: Taiwan, Hong Kong, Indonesia, Vietnam, Tianjin, Brazil.
- \*ISO22000:Food Safety Management Systems
- ●GMP Accreditation: Taiwan, Thailand, Korea, Philippines, Brazil, Mexico.
- \*GMP:Good Manufacturing Practice
- ●FSSC22000 Accredidation: Mexico, Europe.
- \*The FSSC(Food Safety System Certification)22000 is fully recognized by the Global Food Safety Initiative (GFSI) and is based on existing ISO22000 standards and ISO/TS 22002-1(or ISO/TS 22002-4).
- ●HALAL Accreditation: Taiwan, Thailand, Philippines, Singapore, Indonesia, Malaysia.
- ●SQF Accreditation: Taiwan, U.S.A..
- \*SQF(Safe Quality Food): International management systems to ensure safety and quality of foods.
- ●OHSAS18001 Accreditation: Vietnam, India.
  - \*OHSAS18001: An international standard for occupational health and safety management systems.

Note: ISO9001, ISO14001 · · · Refer to page 25

# Non-Consolidated

## 1. Major Increases (Decreases) in Non-consolidated Balance Sheet

(Millions of yen)

	As of Mar. 31	As of Sep. 30	Increase	Primary reason for change		
	2021	2021	(Decrease)	Timary reason for change		
<b>Total Assets</b>	333,063	320,827	(12,236)			
Current assets						
Cash and deposits	8,267	6,378	(1,889)			
Accounts receivable - trade	39,842	45,687	5,845			
Inventories	10,778	10,442	(336)			
Others	13,126	5,528	(7,598)			
Non-current assets						
Property, plant and equipment						
Buildings	31,040	29,526	(1,513)			
Machinery and equipment	9,621	11,538	1,916			
Others	32,080	28,384	(3,695)			
Intangible assets	2,513	2,305	(207)			
Investments and other assets						
Investment securities	79,845	74,582	(5,262)			
Shares of subsidiaries and associates	100,819	100,819	-			
Prepaid pension cost	4,540	5,149	609			
Others	589	484	(104)			
Total Liabilities	140,865	125,529	(15,336)			
Current liabilities						
Accounts payable - trade	14,140	15,343	1,203			
Electronically recorded obligations - operating	7,704	8,407	702			
Short-term loans payable	21,510	9,160	(12,350)			
Accounts payable - other	4,243	3,271	(972)			
Others	21,250	21,091	(158)			
Non-current liabilities						
Long-term loans payable	62,500	60,000	(2,500)			
Others	9,516	8,255	(1,261)			
<b>Total Net Assets</b>	192,198	195,298	3,099			

## 2. Major Increases (Decreases) in Non-consolidated Statement of Income

(Millions of yen)

		2Q of FY 2021(2021.4~9)							
	2Q of FY 2020	*		Increase	(Decrease)	⟨Reference⟩ Financial result before applying	*,** Original		
	(2020.4~9)	Results	Amount	Ratio (%)	Primary reason for change	"Accounting standard for Revenue recognition"	Forecasts (2021.4~9)		
Net sales	85,180	78,753	(6,427)	(7.5)		89,893	79,000		
(Breakdown)					Increase due to expansion of Yakult1000 around				
Dairy products	46,165	49,955	3,789	8.2	Japan	50,077			
Beverages etc.	12,775	12,641	(133)	(1.0)		12,711			
Cosmetics	3,566	3,471	(95)	(2.7)		3,495			
Pharmaceuticals	8,925	8,618	(306)	(3.4)		8,919			
Others	13,748	4,066	(9,681)	(70.4)		14,690			
Cost of sales	51,120	42,264	(8,856)	(17.3)		52,397			
Gross profit	34,060	36,489	2,428	7.1		37,496			
Gross profit margin (%)	40.0	46.3	6.3			41.7			
Selling, general and administrative expenses	29,055	29,965	910	3.1		30,972			
Selling expenses	10,641	11,030	388	3.7		12,037			
General and administrative expenses	18,413	18,935	521	2.8		18,935			
Operating profit	5,005	6,523	1,518	30.3		6,523			
Operating profit margin (%)	5.9	8.3	2.4			7.3			
Non-operating incomes	7,215	5,546	(1,669)	(23.1)					
Dividend income	5,870	4,645	(1,225)						
Others	1,345	901	(444)						
Non-operating expenses	340	301	(39)	(11.5)					
Ordinary profit	11,880	11,769	(111)	(0.9)		11,769	9,500		
Ratio of ordinary profit to net sales (%)	13.9	14.9	1.0			13.1			
Extraordinary income	1,174	1,176	1	0.2					
Extraordinary losses	1,225	981	(244)	(20.0)					
Profit before income taxes	11,829	11,964	135	1.1		11,964			
Income taxes	1,535	1,792	256	16.7					
Profit	10,293	10,171	(121)	(1.2)		10,171	9,000		
Ratio of profit to net sales (%)	12.1	12.9	0.8			11.3			

<sup>\* &</sup>quot;Accounting Standard for Revenue Recognition" is applied from fiscal year ending March 31, 2022.

<sup>\*\*</sup> The forecast for 2nd quarter of FY2021 announced on May 14, 2021

## 3. Performance Overview

## (1) Breakdown of Statements of Income

(Millions of yen. %)

	Fiscal	year ended	March 31,	2021	Fiscal year ending March 31, 2022					
	Result of 2nd quarter	Year on year	Annual results	Year on year	* Result of 2nd quarter	Year on year	⟨Reference⟩ Financial result before applying "Accounting standard for Revenue recognition"	*,** Annual forecasts	Year on year	⟨Reference⟩ Financial forecast before applying "Accounting standard for Revenue recognition"
Net sales	85,180	98.9	167,831	98.0	78,753	92.5	89,893	157,600	93.9	180,000
Operating profit	5,005	187.2	7,641	203.1	6,523	130.3	6,523	10,000	130.9	10,000
Ordinary profit	11,880	180.0	30,754	130.4	11,769	99.1	11,769	31,500	102.4	31,500
Profit	10,293	152.4	27,130	123.9	10,171	98.8	10,171	27,500	101.4	27,500

<sup>\* &</sup>quot;Accounting Standard for Revenue Recognition" is applied from fiscal year ending March 31, 2022. (2) (3) are the same.

## (2) Sales by Product Category

(Millions of yen. %)

	Fiscal	year ended	March 31,	2021	Fiscal year ending March 31, 2022					•
	Result of 2nd quarter	Year on year	Annual results	Year on year	* Result of 2nd quarter	Year on year	〈Reference〉 Financial result before applying "Accounting standard for Revenue recognition"	*,** Annual forecasts	Year on year	〈Reference〉 Financial forecast before applying "Accounting standard for Revenue recognition"
Dairy products	46,165	104.7	93,345	104.2	49,955	108.2	50,077	102,500	109.8	102,860
Beverages etc.	12,775	85.9	24,128	88.2	12,641	99.0	12,711	24,000	99.5	24,165
Sub Total	58,940	99.9	117,473	100.4	62,597	106.2	62,788	126,500	107.7	127,025
Cosmetics	3,566	99.7	6,806	101.2	3,471	97.3	3,495	7,000	102.8	7,065
Pharmaceuticals	8,925	85.8	18,123	92.1	8,618	96.6	8,919	16,500	91.0	17,200
Others	13,748	104.6	25,428	91.0	4,066	29.6	14,690	7,600	29.9	28,710
Total	85,180	98.9	167,831	98.0	78,753	92.5	89,893	157,600	93.9	180,000

#### (3) Cost to Net sales Ratio

(%

	Fiscal	year ended	l March 31,	2021	Fiscal year ending March 31, 2022					
	Result of 2nd quarter	Increase (Decrease)	Annual results	Increase (Decrease)	* Result of 2nd quarter	Year on year	〈Reference〉 Financial result before applying "Accounting standard for Revenue recognition"	*,** Annual forecasts	Year on year	⟨Reference⟩ Financial forecast before applying "Accounting standard for Revenue recognition"
Cost to Net sales ratio	60.0	(2.0)	60.1	(2.7)	53.7	(6.3)	58.3	54.3	(5.8)	58.8

<sup>\*\*</sup> The forecasts changed from the original announced on May 14, 2021. (2)(3) are the same.

(4) Capital investments, Depreciation

(Millions of yen. %)

	Fiscal	year ended	March 31,	2021	Fiscal year ending March 31, 2022				
	Result of 2nd quarter	Year on year	Annual results	Year on year	Result of 2nd quarter	Year on year	Annual * forecasts	Year on year	
Capital investments	1,897	119.0	5,897	94.3	2,890	152.3	8,100	137.3	
Depreciation	3,592	91.2	7,326	92.0	3,796	105.7	8,200	111.9	

<sup>\*</sup> The forecasts changed from the original announced on May 14, 2021.

## Breakdown of investments

	Fiscal year ended Mar	rch 31, 2021 (Results)	Fiscal year ending March 31, 2022 (Annual forecasts)			
Capital investments	For domestic plants	4.2 billion yen	For domestic plants	6.1 billion yen		

#### 4. Breakdown of Sales

#### (1) Dairy Products sales (Bottles sold per day)

(Thousands of bottles/day. %)

	Fisca	ıl year ended	March 31, 20	021	Fisca	l year endin	g March 31, 2	022
	Result of 2nd quarter	Year on year	Annual results	Year on year	Result of 2nd quarter	Year on year	Annual * forecasts	Year on year
New Yakult products	4,184	104.9	4,105	101.3	4,119	98.5	4,115	100.2
Yakult 400 products (*1)	3,308	96.9	3,206	95.6	2,722	82.3	2,558	79.8
Yakult 1000 product (*2)	295	-	427	394.7	1,148	389.7	1,239	290.2
Other Yakult products (*3)	93	82.4	94	86.8	96	103.3	194	206.4
Total for Yakult products	7,880	104.8	7,832	102.8	8,085	102.6	8,106	103.5
Joie products	603	87.2	590	89.1	563	93.5	564	95.7
Mil-Mil products	458	96.0	461	97.0	426	93.0	429	93.0
Sofuhl products	442	97.2	444	98.8	494	111.9	485	109.1
(*4) Other fermented milk products	104	111.7	102	96.5	95	90.9	95	93.7
Total for fermented milk	1,606	93.6	1,597	94.4	1,578	98.2	1,573	98.5
Others (*5)	136	84.9	154	89.1	124	91.3	156	101.2
Total	9,622	102.4	9,583	101.0	9,788	101.7	9,835	102.6

<sup>\*</sup> The forecasts changed from the original announced on May 14, 2021.

(\*1) Total of Yakult 400 , Yakult 400LT and Yakult 400W.

Yakult 400W

From Jan. 2020: All of the Kyushu region

From Apr. 2020: All of the Chugoku & Shikoku regions as well as the prefectures of part of Hyogo, Nara,

Wakayama, part of Gifu, Mie, part of Ishikawa & Fukui

From Jun. 2020: All of the Kinki region as well as the prefectures of Aichi, Gifu, Ishikawa & Toyama

From May 2021: Tokyo & 6 other prefectures in Kanto (Ibaraki, Tochigi, Gunma, Saitama, Chiba, Kanagawa)

From Aug. 2021: Launched all over Japan

(\*2) Yakult 1000

From Oct. 2019: Tokyo & 6 other prefectures in Kanto (Ibaraki, Tochigi, Gunma, Saitama, Chiba, Kanagawa)

From Aug. 2020: Hokkaido & Tohoku regions as well as the prefectures of Shizuoka, Yamanashi, Nagano & Niigata

From Apr. 2021: Launched all over Japan

(\*3) Total of Yakult Five, Mainichi Nomu Yakult 365, Synbiotics Yakult W, Yakult W and Y1000.

Synbiotics Yakult W (Sales were stopped in October 2020). Yakult W (Launched in October 2020).

Y1000 (Launched in October 2021).

(\*4) Total of Aloe Yogurt and Ichinichibun no Tetsu & Yousan Yogurt.

(\*5) Total of BF-1, Pretio, Yakult no Hakko Tonyu and Cup de Yakult.

(2) Beverages sales (Total Bottles sold)

(Thousands of bottles. %)

		Fisca	ıl year ended	March 31, 20	021	Fisca	l year ending	g March 31, 2	022
		Result of 2nd quarter	Year on year	Annual results	Year on year	Result of 2nd quarter	Year on year	Annual * forecasts	Year on year
	Bansoreicha	7,420	91.9	14,364	93.7	7,505	101.1	14,516	101.1
rinks	Toughman	17,097	80.6	30,937	83.9	16,947	99.1	31,261	101.0
Health drinks	Kurozu Drink	13,840	87.6	24,137	87.8	12,221	88.3	23,029	95.4
H	Soy milk drinks	16,511	87.8	32,234	89.8	15,865	96.1	31,442	97.5
	Milouge	10,756	73.1	19,167	78.8	10,853	100.9	19,723	102.9
	Juices	17,196	82.1	32,275	85.6	17,139	99.7	32,501	100.7
Soft drinks	Kininaruyasai	16,956	93.2	32,467	96.5	17,319	102.1	32,930	101.4
Soft	Coffee Time	5,743	78.1	11,181	83.7	5,743	100.0	11,132	99.6
	FIRE	21,351	80.0	45,478	82.1	22,050	103.3	46,629	102.5

<sup>\*</sup> The forecasts changed from the original announced on May 14, 2021.

#### (3) Percentage of Sales by Channel (April 1, 2021 to September 30, 2021)

(%)

	Dairy products	(volume-based)	Beverages (value-based)			
	Percentage of Sales Year on year		P	Percentage of sales		
Yakult Ladies	50.8	103.6		42.5		96.2
Stores, Vending machines, and Others	49.2	99.7	57.5	Vending machines Stores and Others	81.1 18.9	103.1

Note: Results of Beverages included other company's vending machine operated by Yakult.

Note: Actual sales statistics

#### ① Breakdown of sales at Stores, Vending machines, and Others (Dairy products, Beverages)

(%)

						(%)	
	For first h Sep. 30	nalf ended ), 2020	For fiscal Mar. 3	year ended 1, 2021	For first half ended Sep. 30, 2021		
	Percentage of sales	Year on year	Percentage of sales	Year on year	Percentage of sales	Year on year	
Supermarkets	52.4	109.3	51.7	104.0	50.5	97.1	
Convenience stores	3.3	89.1	3.2	86.0	2.9	89.0	
Offices	10.5	84.0	10.1	86.4	10.4	99.4	
Medical centers	9.7	93.3	9.7	94.5	9.6	100.4	

### 2 The number of delivered vending machine (Units)

	As of Mar. 31, 2021	As of Sep. 30, 2021
The number of vending	42,891	42,411
machine	( 20,074 )	( 19,915 )

Note: Figures in parentheses are the number of other company's vending machine which Yakult operates.

	Fisca	al year ended	l March 31, 20	021	Fisca	l year ending	g March 31, 2	022
	Result of 2nd quarter	Year on year	Annual results	Year on year	Result of * 2nd quarter	Year on year	Annual*,** forecasts	Year on year
Campto (Japan)	308	82.6	594	85.2	262	84.9	490	82.4
Campto (Overseas)	120	125.1	393	160.0	165	137.5	210	53.4
Campto total	428	91.3	988	104.7	427	99.6	700	70.8
Elplat	5,154	81.4	9,790	81.9	4,461	86.6	8,400	85.8
Gemcitabine	1,124	85.8	2,150	87.3	935	83.2	1,800	83.7
Other pharmaceuticals	2,217	96.8	5,193	120.5	3,095	139.6	6,300	121.3
Sub Total	8,925	85.8	18,123	92.1	8,919	99.9	17,200	94.9
Deduction amount by "Accounting standard for Revenue recognition"					(301)		(700)	
Total	8,925	85.8	18,123	92.1	8,618	96.6	16,500	91.0

<sup>\* &</sup>quot;Accounting Standard for Revenue Recognition" is applied from fiscal year ending March 31, 2022.

## 5. Breakdown of Selling, General and Administrative Expenses

(Millions of yen. %)

		Fiscal	year ended	l March 31,	2021		Fisca	l year ending	g March 31,	2022	
		Result of 2nd quarter	Year on year	Annual results	Year on year	* Result of 2nd quarter	Year on year	〈Reference〉 Financial result before applying "Accounting standard for Revenue recognition"	*,** Annual forecasts	Year on year	⟨Reference⟩ Financial forecast before applying "Accounting standard for Revenue recognition"
	Advertising expenses	4,495	82.8	10,071	104.1	5,728	127.4	5,728	13,188	130.9	13,188
	Promotion expenses	2,510	112.9	4,902	99.4	1,865	74.3	2,330	4,087	83.4	5,281
	Sub Total	7,005	91.5	14,974	102.5	7,593	108.4	8,058	17,275	115.4	18,469
	Freightage expenses	3,059	103.5	6,215	103.6	2,801	91.6	3,343	5,748	92.5	6,695
	Personnel expenses	11,171	100.7	21,812	101.4	11,288	101.0	11,288	22,109	101.4	22,109
	Depreciation	1,340	91.7	2,708	91.9	1,372	102.4	1,372	2,729	100.7	2,729
I	Research study expenses	588	72.5	1,554	77.1	803	136.5	803	2,285	147.0	2,285
	Others	5,889	96.7	12,016	93.1	6,105	103.7	6,105	11,853	98.6	11,853
	Total	29,055	96.6	59,280	98.8	29,965	103.1	30,972	62,000	104.6	64,140

<sup>\* &</sup>quot;Accounting Standard for Revenue Recognition" is applied from fiscal year ending March 31, 2022.

## 6. Retirement benefit expenses

(Millions of yen. %)

	Fisca	al year ended	d March 31, 20	021	Fiscal year ending March 31, 2022			
	Result of 2nd quarter	Year on year	Annual results	Year on year	Result of 2nd quarter	Year on year	Annual * forecasts	Year on year
Retirement benefit expenses	1,049	108.7	2,098	108.7	916	87.3	1,838	87.6

Note: Total of cost of production, general administrative expenses.

<sup>\*\*</sup> The forecasts changed from the original announced on May 14, 2021.

<sup>\*\*</sup> The forecasts changed from the original announced on May 14, 2021.

<sup>\*</sup> The forecasts changed from the original announced on May 14, 2021.

## 7. Head Office Employees

(People)

	As of Mar. 31, 2021	As of Sep. 30, 2021
Number of full-time employees	2,874	2,901
Medical Representatives	161	153

Note: Both 300 seconded staffs and 161 non-regular employees are included in the number of Mar. 31, 2021.

 $Both\ 299\ seconded\ staffs\ and\ 175\ non-regular\ employees\ are\ included\ in\ the\ number\ of\ Sep.\ 30,\ 2021.$ 

## 8. Yakult Sales Company

(As of Sep. 30, 2021)

		Consolidated subsidiaries	Comments
Yakult Sales Company	101	17	The subsidiaries of Yakult Miyagi Chuo Sales Co. Ltd., Yakult Tokai Co.Ltd., and Yakult Sanyo Co.Ltd., are not included.

## 9. Sales Personnel by Department

(People)

	As of Mar. 31, 2021	As of Sep. 30, 2021	
① Yakult Ladies	32,847	32,964	
② Yakult Beauty Advisors	4,300	4,100	

## 10. Average figure of Yakult Lady

		As of Mar. 31, 2021		
Bringing merchandise a day	Dairy products	148.2 bottles		
Bringing merchandise a day	Beverages etc.	17.1 bottles		
	Residence	94.7		
Number of customers per Yakult lady	Business office	7.9		
,	Others	2.4		
Age and Experience	Age	44.8 years old		
Age and Experience	Experience	10 years and 3 months		
Activities	Working time	5.3 hours a day		
Activities	Working days	21.0 days a month		

# Reference

## 1. New Drug Development Pipeline etc.

( As of September 30, 2021 )

## (1) New Drug Development Pipeline

Product	Indication	Licensor Stage		Remarks	
① Resminostat Development code: YHI-1001	CTCL*	4SC AG	Phase II	Phase II in EU and Japan (CTCL)	
② Duvelisib	- CLL/SLL**	Secura Bio, Inc.	- Phase Ib	- Phase Ib in Japan (CLL/SLL)	
Development code: YHI-1702	- PTCL***	Secura Bio, inc.	- Phase II	- Phase II in US, EU and Japan (PTCL)	

<sup>\*</sup> CTCL: Cutaneous T cell lymphoma

#### (2) National health insurance reimbursement information

	Since April 2021 (Yen)	As of end of March 2021 (Yen)	Revision rate(%)	Reference
Campto Infusion solution(40mg/Vial)	2,427	2,819	(13.9)	[Major regimens combined with Elplat, Campto, and Calcium levofolinate]  1. Advanced/recurrent colorectal cancer
Campto Infusion solution (100mg/Vial)	5,469	6,350	(13.9)	FOLFOX regimen (Elplat + Calcium levofolinate + Fluorouracil)     CAPOX regimen (Elplat + Capecitabine)     FOLFOXIRI regimen (Elplat, Campto, Calcium)
Elplat IV infusion solution 50mg	18,655	21,158	(11.8)	levofolinate, and Fluorouracil)  2. Post operative treatment (adjuvant ) for colon cancer _ FOLFOX regimen (Elplat + Calcium levofolinate +
Elplat IV infusion solution 100mg	33,890	38,695	(12.4)	Fluorouracil)  - CAPOX regimen (Elplat + Capecitabine)  3. Gastric cancer (Advanced/recurrent, adjuvant)
Elplat IV infusion solution 200mg	61,126	70,065	(12.8)	SOX regimen (Elplat + Tegafur/Gimeracil/Oteracil potassium)     CAPOX regimen (Elplat + Capecitabine)
Calcium levofolinate for IV infusion 25mg	580	664	(12.7)	Pancreatic cancer     FOLFIRINOX regimen (Elplat, Campto, Calcium levofolinate, and Fluorouracil)
Calcium levofolinate for IV infusion 100mg	1,977	2,266	(12.8)	

<sup>\*\*</sup> CLL/SLL: Chronic lymphocytic leukemia/Small lymphocytic lymphoma

<sup>\*\*\*</sup> PTCL: Peripheral T-cell lymphoma

## 2. Situation of Yakult Group (Production Facilities)

( As of September 30, 2021 )

#### < Yakult Honsha Plants >

	ISO 9001	ISO 14001	production item
Fukushima Plant	0	0	Concentrated New Yakult, Concentrated New Yakult Calorie Half, Concentrated Yakult 1000, Mil-Mil, Mil-Mil S, Sofuhl, Cup de Yakult
Ibaraki Plant	0	0	Concentrated New Yakult Calorie Half, Concentrated Yakult 400LT, Concentrated Yakult 1000, Concentrated Yakult Five, Mainichi Nomu Yakult 365, Yakult W
Fuji Susono Plant	0	0	Concentrated Yakult 400LT, Concentrated Yakult 1000, Joie, Aloe Yogurt, Ichinichibun no Tetsu&Yousan Yogurt, Yakult 1000, Sofuhl (Limited-time-only product)
Hyogo Miki Plant	0	0	Concentrated New Yakult, Concentrated Yakult 400, Concentrated Yakult 400LT, Concentrated Yakult 400W, Concentrated Yakult 1000, Sofuhl, Mil-Mil, Pretio, BF-1
Saga Plant	0	0	Concentrated New Yakult, Concentrated New Yakult Calorie Half, Concentrated Yakult 400, Concentrated Yakult 400LT, Concentrated Y 1000, Mil-Mil S, Y 1000
Shonan Cosmetics Plant	_	0	Cosmetics
Fuji Susono Pharmaceutical Plant	_	0	Prescription drugs, Active pharmaceutical ingredient for prescription drugs, Active pharmaceutical ingredient for quasi-pharmaceutical drugs

## <Subsidiary Plants >

	ISO 9001	ISO 14001	production item
Yakult Iwate Plant Co.,Ltd.	0	0	New Yakult, New Yakult Calorie Half, Yakult 400LT, Yakult Five, Yakult 1000
Yakult Chiba Plant Co.,Ltd.	0	0	New Yakult Calorie Half, Yakult 1000
Yakult Aichi Plant Co.,Ltd.	0	0	New Yakult, Yakult 400LT
Yakult Okayama Wake Plant Co.,Ltd.	0	0	New Yakult, Yakult 400, Yakult 400LT, Yakult 400W , Yakult 1000
Yakult Fukuoka Plant Co.,Ltd.	0	0	New Yakult, New Yakult Calorie Half, Yakult 400, Yakult 400LT

International Organization for Standardization (ISO)

ISO 9001-- The International Standard for Quality Management Systems

ISO 14001-- The International Standard for Environmental Management Systems

## 3. Overseas Dairy Products sales amount (Preliminary figure)

[Performance from January to September 2021]

(Thousands of bottles/day. %)

	-	•			•		
		Consolidation Classification	From January to So (Preliminary		Main Products	Base of	Base of product
Chissilledion			Sales quantity	Year on year		production	ion
Taiwan Equity method			708	103.7	Yakult, Yakult 300, Yakult 300Light, Joie	0	1
	Hong Kong	Consolidated	443	94.3	Yakult, Yalult LT, Joie	0	1
	Thailand (*1)	Equity method	1,984	95.5	Yakult, Yakult Light	0	2
	Korea	Equity method	2,721	97.1	Yakult, Yakult Premium Light	0	3
	Philippines	Equity method	3,615	122.9	Yakult, Yakult Light	0	1
	Singapore	Consolidated	263	94.9	Yakult, Yakult Light, Yakult Ace Light	0	1
	Indonesia	Consolidated	7,244	109.3	Yakult	0	2
	Australia	Consolidated	288	107.1	Yakult, Yakult Light	0	1
	Malaysia	Consolidated	332	95.2	Yakult Ace, Yakult Ace Light	0	1
	Vietnam	Consolidated	776	118.0	Yakult	0	1
	India (*2)	Consolidated	230	118.5	Yakult, Yakult Light	0	1
	Middle East	Consolidated	21	131.4	Yakult, Yakult Light, Yakult Gold	Yakult Philippines Yakult Malaysia	
	Myanmar (*3)	Consolidated	3	19.9	Yakult	0	1
	Guangzhou	Consolidated	3,033	102.2	Yakult, Yakult Light	0	3
	Shanghai	Consolidated	466	84.5	Yakult, Yakult Light	0	1
	Beijing	Consolidated	380	90.1	Yakult, Yakult Light	Tianjin	
	Other areas of China (*4)	Consolidated	3,752	99.1	Yakult, Yakult Light	Shanghai, Tianjin, Wuxi	2
	China		7,630	98.8			
	Asia and Oceania total		26,259	104.6	Marketing Population: 1,459,536 thousand people Popu	lation ratio: 1.80	%
(0	Consolidated subsidiaries co	mpany Total)	17,230	103.8			
	Brazil	Consolidated	1,406	95.9	Yakult, Yakult 40, Yakult 40LT, Sofyl	0	1
	Mexico	Consolidated	3,455	95.7	Yakult, Yakult40LT, Soful LT, Soful LT(Drink type)	0	2
	USA	Consolidated	548	121.7	Yakult, Yakult Light	0	1
	The Americas tot	al	5,409	97.9	Marketing Population: 537,288 thousand people Population ratio: 1.01 9		
	Netherlands	Consolidated	184	110.2	Yakult, Yakult Light, Yakult Plus	Yakult Europe	
	Belgium	Consolidated	84	104.5	Yakult, Yakult Light, Yakult Plus	Yakult Europe	
	United Kingdom	Consolidated	238	106.7	Yakult, Yakult Light	Yakult Europe	
	Germany	Consolidated	77	108.2	Yakult, Yakult Light, Yakult Plus	Yakult Europe	
	Austria	Consolidated	11	96.6	Yakult, Yakult Light, Yakult Plus	Yakult Europe	
	Italy Consolidated		89	89.8	Yakult, Yakult Light, Yakult Plus	Yakult Europe	
	Europe total	682	104.8	Marketing Population: 282,432 thousand people Population ratio: 0.24 $\%$	Yakult Europe	1	
	Total	32,350	103.4	Marketing Population: 2,279,256 thousand people Population ratio: 1.42 %	Factory Total	27	
((	Consolidated subsidiaries co	23,321	102.4			•	
	ccounting period: From Ianua	. D 1					-

<accounting period: From January to December>
(\*1) Thailand: Accounting date: 31st May.
(\*2) India: Accounting date: 31st March.

(\*3) Myanmar : Accounting date : 30th September.

: Nanjing city, Tianjin city, Suzhou city, Hangzhou city, Qingdao city, Ningbo city, Jinan city, Yantai city, Wuhan city, Wenzhou city, Shenyang city, Dalian city, Fuzhou city, Xiamen city, Hefei city, Changsha city, Xi'an city, Nanchang city, Changchun city, Shijiazhuang city, Chengdu city, Chongqing city, Zhengzhou city, Taiyuan city, Harbin city, Hohhot city, Jinhua city, Huaian city, Kunming city, Nanning city, Jiaxing city, Wuxi city, Guiyang city, Lanzhou city, Nantong city, Shaoxing city, Hengyang citiy, Wuhu city. (excluding Guangdong, Hainan, Shanghai and Beijing city)

<sup>(\*4)</sup> Sales Area of Yakult (China)

# **CAUTIONARY STATEMENT**

Statements contained in these materials with respect to Yakult's plans, forecasts and other statements that are not historical facts are forward-looking statements that involve risks and uncertainties that could cause actual results to differ substantially from expectations.

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