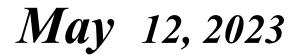


Executive Summary of Consolidated Financial Results for the year ended March 31, 2023

Yakult Honsha Co., Ltd.





Total [Increase in sales and profit]

Food and Beverages (Japan) [Increase in sales and profit]

• Increase in sales and profit due to increase in the number of bottles sold, (Yakult 1000 etc.).

♦Food and Beverages (Overseas)

[Increase in sales and decrease in profit]

- Sales volume are slight decrease and effect of yen depreciation.
- Decrease in profit due to higher expenses and raw material prices.

Pharmaceuticals

[Decrease in sales and profit]

• Decrease in sales and profit due to NHI price revision, etc.

Consolidated financial results (1)



	FY2022	FY2021	Differe	ence
	(2022.4-2023.3)	(2021.4-2022.3)		Year-on-Year
Net sales	483.0	415.1	+ 67.9 Fx impact +29.7	116.4%
Operating profit	66.0	53.2	+ 12.8 Fx impact +5.3	124.2%
Ordinary profit	77.9	68.5	+ 9.4 Fx impact +6.3	113.7%
Profit attributable to owners of parent	50.6	44.9	+ 5.7 Fx impact +4.3	112.7%
Basic earnings per share	(yen) 324.18	(yen) 280.36		115.6%
Operating profit margin	13.7%	12.8%	+ 0.9	

Consolidated Statement of Income



Billion yen

	FY2022	FY2021	Difference		FY2022	FY2021	Difference
	(2022.4-2023.3)	(2021.4-2022.3)			(2022.4-2023.3)		
Net sales	483.0	415.1	67.9	Gain on sales of non-current assets	0.5	0.1	0.4
Cost of sales	194.5	166.6	27.8	Gain on sales of investment securities	1.2	2.3	(1.1)
Gross profit	288.4	248.4	40.0	Gain on step acquisitions	—	1.1	(1.1)
Selling, general and administrative expenses	222.4	195.2	27.1	Others	2.3	0.5	1.7
Operating profit	66.0	53.2	12.8	Extraordinary income	4.2	4.2	(0.0)
Interest income	6.0	3.3	2.7	Loss on sales of non-current assets	0.0	1.1	(1.1)
Dividend income	1.9	1.9	0.0	Loss on retirement of non-current assets	1.2	0.5	0.6
Share of profit of entities accounted for using equity method	2.6	6.4	(3.7)	Loss on sales of investment securities	1.1	—	1.1
Foreign exchange gains	0.4	2.4	(1.9)	Impairment losses	1.3	1.6	(0.2)
Others	3.1	2.6	0.4	Others	—	0.0	(0.0)
Non-operating income	14.2	16.7	(2.5)	Extraordinary losses	3.6	3.3	0.3
Interest expenses	0.6	0.6	(0.0)	Profit before income taxes	78.5	69.4	9.0
Commission expenses	0.4	0.0	0.3	Income taxes	22.6	20.1	2.4
Others	1.2	0.6	0.6	Profit	55.8	49.2	6.6
Non-operating expenses	2.3	1.4	0.9	Profit attributable to non-controlling interests	5.2	4.3	0.8
Ordinary profit	77.9	68.5	9.4	Profit attributable to owners of parent	50.6	44.9	5.7

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Consolidated financial results (2)



Billion yen

	Mar.31.2023	Mar.31.2022	Differ	ence
	(FY2022)	(FY2021)		Year-on-Year
Total assets	749.4	672.8	+ 76.5	111.4%
Net assets	545.4	484.9	+ 60.5	112.5%
Net assets per share	(yen) 3,195.09	(yen) 2,812.63	(yen) + 382.46	113.6%
Equity-to-asset ratio	66.5%	66.3%	+ 0.2	_
ROE	10.7%	10.6%	+ 0.1	
ROA	11.0%	10.5%	+ 0.5	

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Consolidated Balance Sheet



	Mar.31.2023	Mar.31.2022	Difference		Mar.31.2023	Mar.31.2022	Difference
	(FY2022)	(FY2021)			(FY2022)	(FY2021)	
Assets				Liabilities			
Cash and deposits	241.1	202.9	38.2	Notes and accounts payable - trade	28.9	26.0	2.9
Notes and accounts receivable - trade	60.1	52.5	7.5	Short-term borrowings	49.0	10.2	38.8
Inventories	36.7	30.6	6.0	Others	69.6	53.0	16.6
Others	16.1	14.2	1.9	Current liabilities	147.6	89.2	58.3
Current assets	354.1	300.3	53.7	Long-term borrowings	14.5	60.2	(45.7)
				Net defined benefit liability	4.2	4.2	(0.0)
Property, plant and equipment	225.1	211.1	13.9	Others	37.4	34.0	3.3
				Non-Current liabilities	56.2	98.6	(42.3)
Intangible assets	5.5	5.3	0.1	Total Liabilities	203.9	187.9	16.0
Investment securities	66.0	67.6	(1.6)	Net Assets			
Shares of affiliates	79.6	73.0	6.6	Shareholder's equity	475.0	454.1	20.8
Others	18.8	15.2	3.6	Accumulated other comprehensive income	23.6	(8.1)	31.7
Investments and other assets	164.5	155.9	8.6	Non-controlling interests	46.8	38.8	7.9
				Total Net Assets	545.4	484.9	60.5
Total Assets	749.4	672.8	76.5	Total Liabilities and Net Assets	749.4	672.8	76.5

Increase / Decrease in Net sales (1)



Segment	Net	Sales	Year-on-Year	
Segment	FY2022 (2022.4-2023.3)	FY2021 (2021.4-2022.3)	Amount	Rate
Food and Beverages in Japan	240.4	203.2	+ 37.1	+ 18.3 %
The Americas	64.9	47.3	+ 17.5	+ 37.0 %
Asia / Oceania	140.4	128.1	+ 12.2	+9.6 %
Europe	9.7	9.4	+ 0.3	+ 3.3 %
Food and Beverages (Overseas)	215.1	185.0	+ 30.1 Fx impact + 29.7	+ 16.3 %
Pharmaceuticals	12.7	16.9	(4.2)	(24.9)%
Others	25.4	19.4	+ 5.9	+ 30.7 %
Adjustments	(10.7)	(9.6)	(1.0)	+ 11.0 %
Total	483.0	415.1	+ 67.9	+ 16.4 %

Increase / Decrease in Net sales (2)

Change amount +67.9

500.0 Asia / Oceania Europe **FY2022** Others +12.2+0.3483.0 +5.9{Fx impact +17.4} {Fx impact +0.5} The 485.0 Americas Adjustments +17.5Food and Pharmaceuticals **{Fx impact +11.7}** (1.0)Beverages (4.2)470.0 in Japan +37.1**{Dairy products +35.8}** 455.0 440.0 **Overseas total** +30.1 425.0 FY2021 **{Fx impact +29.7}** 415.1 410.0

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Increase / Decrease in Operating profit (1)



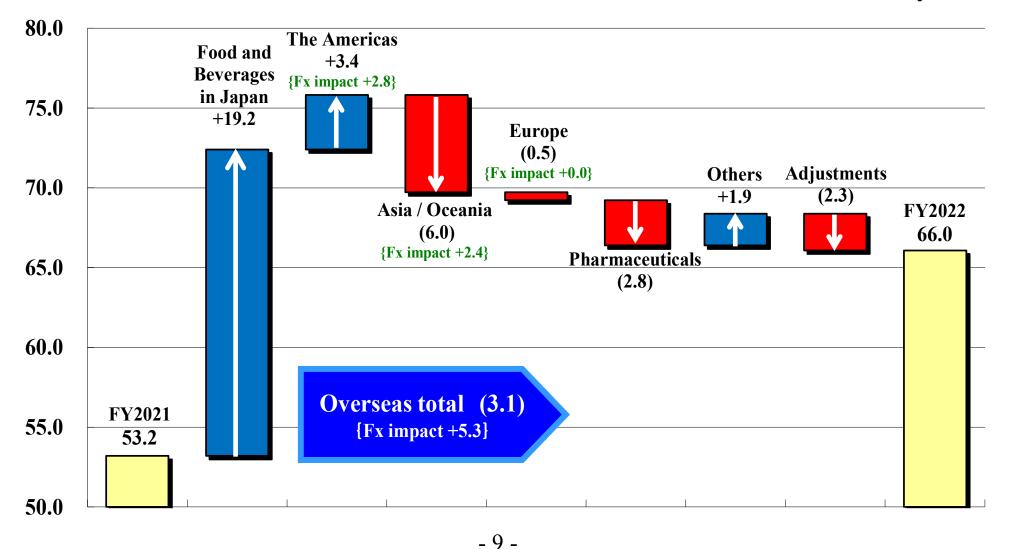
Sagmont	Operati	ng Profit	Year-o	n-Year
Segment	FY2022 (2022.4-2023.3)	FY2021 (2021.4-2022.3)	Amount	Rate
Food and Beverages in Japan	47.4	28.2	+ 19.2	+ 68.0 %
The Americas	15.9	12.5	+ 3.4	+ 27.2 %
Asia / Oceania	18.7	24.8	(6.0)	(24.6)%
Europe	0.1	0.6	(0.5)	(81.3)%
Food and Beverages (Overseas)	34.8	37.9	(3.1) Fx impact + 5.3	(8.4)%
Pharmaceuticals	(0.1)	2.6	(2.8)	
Others	1.2	(0.7)	+ 1.9	
Adjustments	(17.2)	(14.9)	(2.3)	+ 15.5 %
Total	66.0	53.2	+ 12.8	+ 24.2 %

Increase / Decrease in Operating profit (2)

Change amount +12.8

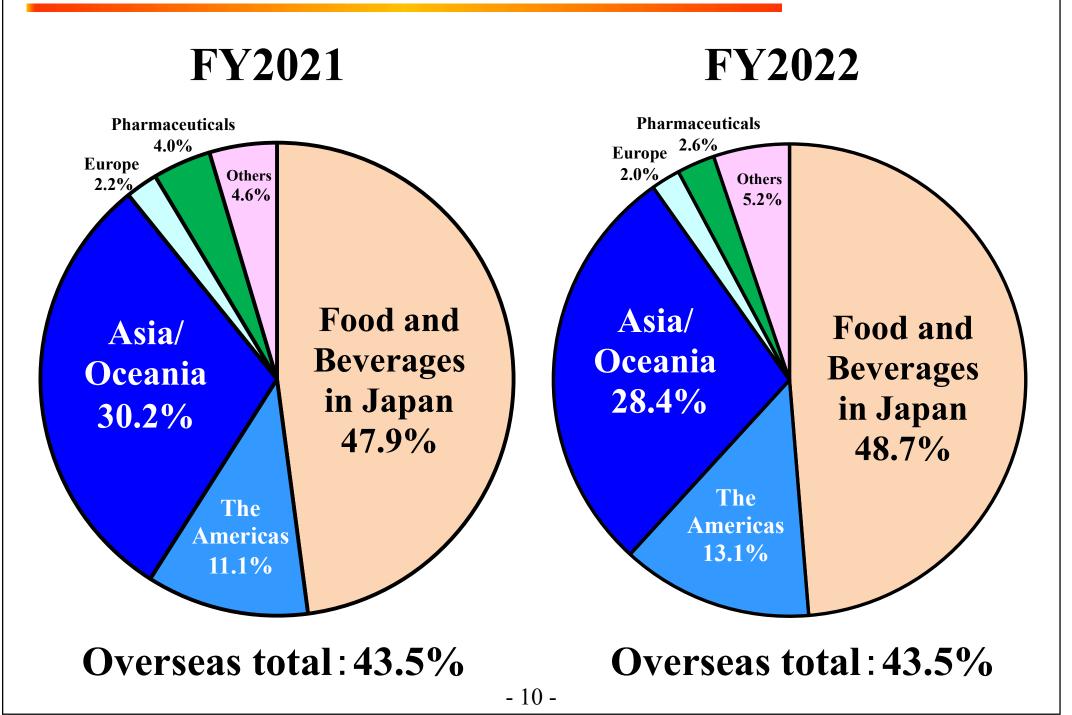
Billion yen

Yakult



Segment share of consolidated sales





Number of bottles sold of dairy products (Daily average basis)

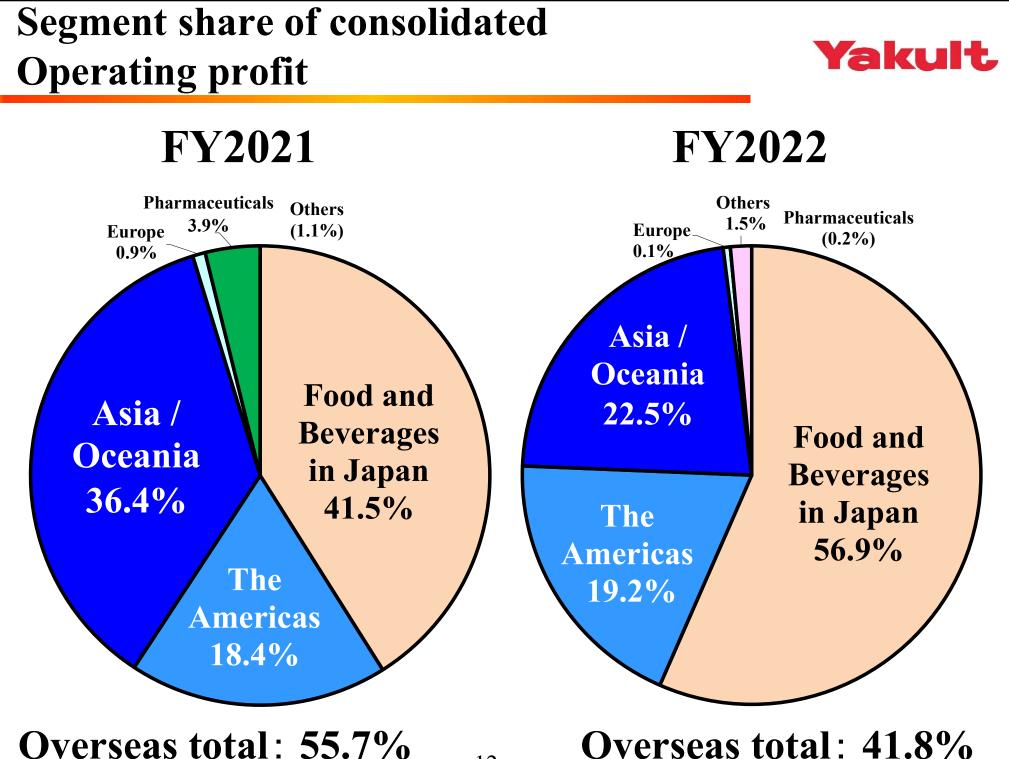


(Thousands of bottles / day)

Company Name	Current	Previous	Year-on Year	Company Name	Current	Previous	Year-on Year
Japan	10,997	9,786	112.4%	Yakult Nederland B.V.	169	183	92.3%
Hong Kong Yakult Co., Ltd.	351	422	83.2%	Yakult Belgium N.V./S.A.	55	57	97.1%
Yakult (Singapore) Pte. Ltd.	242	263	91.7%	Yakult Europe B.V.	25	27	91.8%
P.T. Yakult Indonesia Persada	7,276	7,328	99.3%	Yakult UK Ltd.	227	237	95.5%
Yakult Australia Pty. Ltd.	316	290	109.1%	Yakult Deutschland GmbH	75	78	95.5%
Guangzhou Yakult Co., Ltd.	2,596	2,824	91.9%	Yakult Oesterreich GmbH	10	11	93.6%
Yakult (Malaysia) Sdn. Bhd.	417	330	126.5%	Yakult Italia S.r.l.	92	89	102.9%
Shanghai Yakult Co., Ltd.	372	431	86.3%	Europe total	653	683	95.5%
Beijing Yakult Co., Ltd.	315	345	91.4%	Overseas total	22,393	22,707	98.6%
Yakult (China) Corporation	2,974	3,388	87.8%	Consolidated total	33,390	32,493	102.8%
Yakult Vietnam Co., Ltd.	904	772	117.1%	[Ref] Affiliates			
Yakult Danone India Pvt. Ltd.	234	225	104.0%	Company Name	Current	Previous	Year-on Year
Yakult Middle East FZCO	17	20	86.1%	Yakult Taiwan Co., Ltd.	645	681	94.8%
Yakult Myanmar Co., Ltd.	_	2		Yakult (Thailand) Co., Ltd.	2,323	2,058	113.0%
Asia / Oceania total	16,014	16,639	96.2%	Korea Yakult (hy Co., Ltd.)	2,409	2,661	90.5%
Yakult S/A Ind. E Com. (Brazil)	1,410	1,382	102.0%	Yakult Philippines, Inc.	3,777	3,539	106.7%
Yakult S.A. De C.V. (Mexico)	3,684	3,438	107.2%	Affiliates total	9,154	8,939	102.4%
Yakult U.S.A. Inc.	632	565	112.3%				
The Americas total	5,726	5,385	106.4%	Crond Tatal	12 5 4 4	41 422	102 70/
Japan : Sales	in April, 2	022 to Ma	rch. 2023	Grand Total	42,544	41,432	102.7%

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Overseas : Sales in January to December, 2022

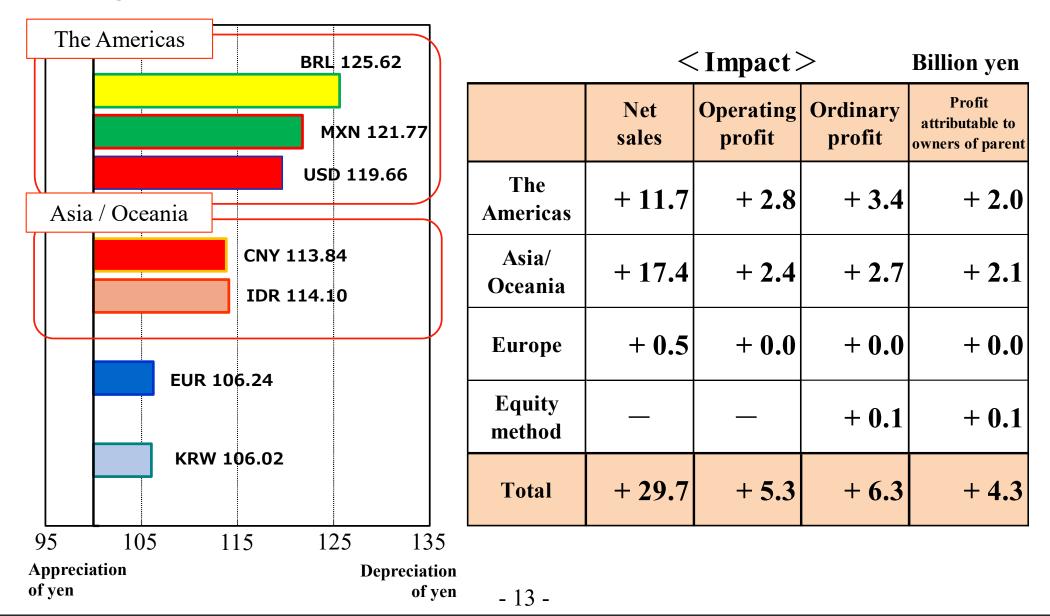


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Overseas total: 41.8%

Impact by Foreign Exchange Rate (compared to the previous period)

<Average rate from Jan to Dec, 2021=100> Average rate from Jan to Dec, 2022



Yakult



Forecast For FY2023 (Consolidated)

General outline of Consolidated financial forecast



Total

Increase in sales and profit.

Food and Beverages in Japan Increase sales and profit due to increase in the number of bottles sold of Yakult 1000(Home delivery) and Y 1000 (Retail store).

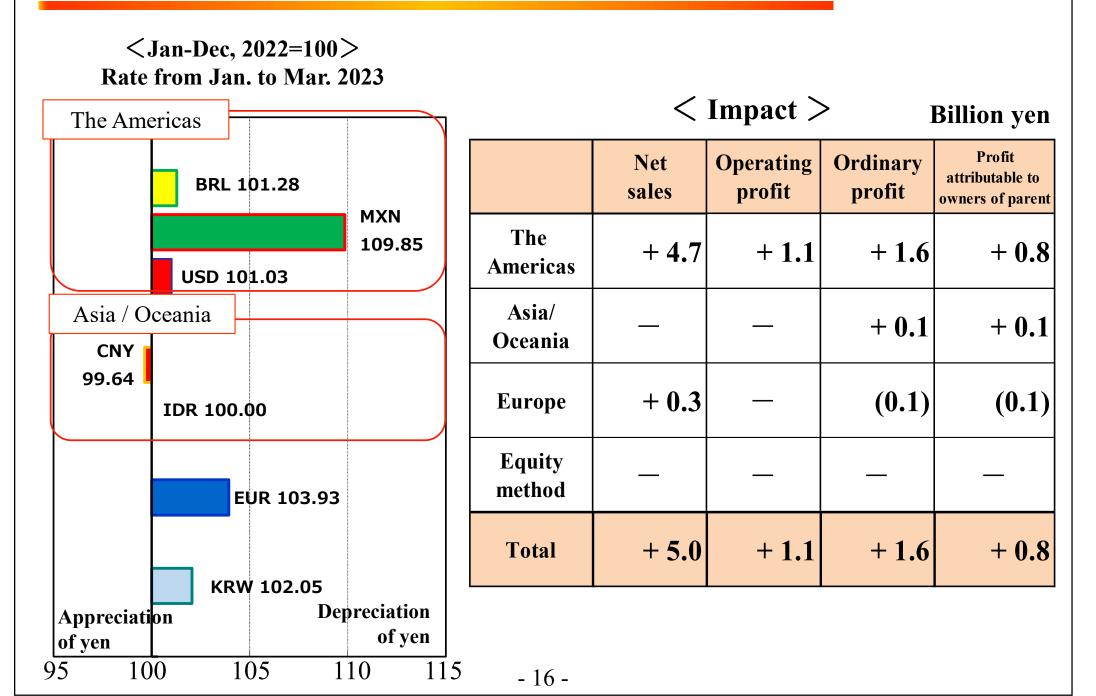
Food and Beverages (Overseas) Increase in sales and profit due to sales price revision effect, etc.

Billion yen

Yakult

	Forecast	FY2022	Difference	
	(2023.4-2024.3)	(2022.4-2023.3)		Year-on Year
Net sales	531.0	483.0	+ 47.9 Fx impact +5.0	109.9%
Operating profit	75.5	66.0	+ 9.4 Fx impact +1.1	114.3%
Ordinary profit	91.0	77.9	+ 13.0 Fx impact +1.6	116.7%
Profit attributable to owners of parent	58.5	50.6	+ 7.8 Fx impact +0.8	115.5%
Basic earnings per share	(yen) 374.83	(yen) 324.18	^(yen) + 50.65	115.6%

Impact by Foreign Exchange Rate (compared to the previous period)



Yakult

Forecast of Consolidated sales by segment (Forecast for Next fiscal year)



Billion yen Net Sales Year-on-Year Segment Forecast **FY2022** Amount Rate (2022.4 - 2023.3)(2023.4 - 2024.3)+10.1% 240.4 264.7 +24.2Food and Beverages in Japan + 19.1% 77.3 64.9 +12.3The Americas +10.1% 154.6 140.4 +14.1Asia/Oceania +14.1% 11.1 9.7 +1.3Europe +27.8+13.0% 243.0 215.1 Food and Beverages (Overseas) **F**x impact +5.0 (6.3)% 35.8 38.2 (2.4)Others + 16.8% (1.7) (12.5)(10.7)Adjustments +9.9% 531.0 483.0 + 47.9 **Total**

* In FY 2023, Pharmaceuticals segment are included in "others", because their amount is immaterial. (The amount of FY 2022 is reclassified.)

Forecast of Consolidated operating profit by segment (Forecast for Next fiscal year)

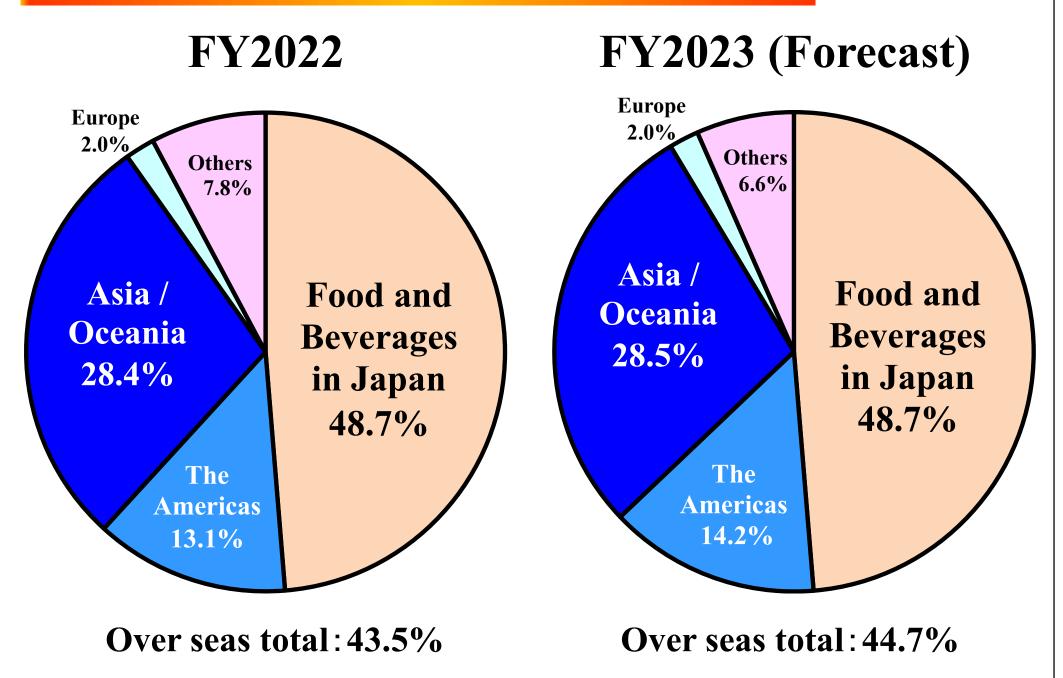


Billion yen

	Segment	Operati	ng profit	Year-o	on-Year
		ForecastFY2022(2023.4-2024.3)(2022.4-2023.3)		Amount	Rate
Food a	nd Beverages in Japan	53.4	47.4	+ 5.9	+ 12.6 %
	The Americas	17.1	15.9	+ 1.1	+ 7.0 %
	Asia / Oceania	22.8	18.7	+ 4.0	+ 21.8 %
	Europe	0.1	0.1	(0.0)	(14.4)%
Food and Beverages (Overseas)		40.0	34.8	+ 5.1 Fx impact +1.1	+ 14.9 %
Others		0.2	1.0	(0.8)	(81.0)%
Adjusti	nents	(18.1)	(17.2)	(0.8)	+ 5.1 %
	Total	75.5	66.0	+ 9.4	+ 14.3 %

* In FY 2023, Pharmaceuticals segment are included in "others", because their amount is immaterial. (The amount of FY 2022 is reclassified.)

Segment share of consolidated sales

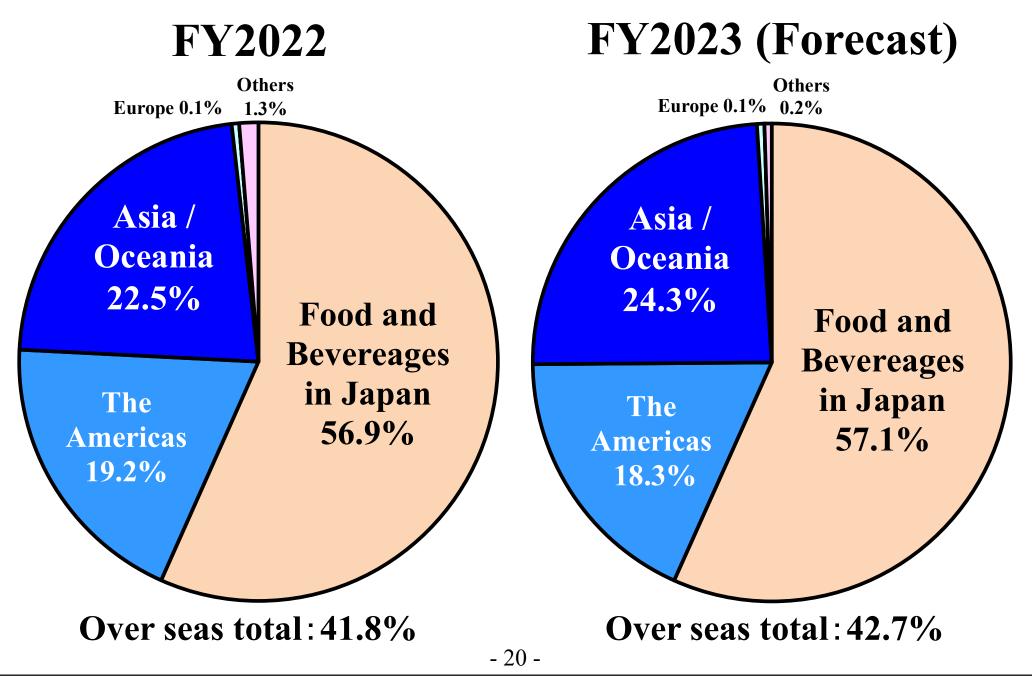


Yakult

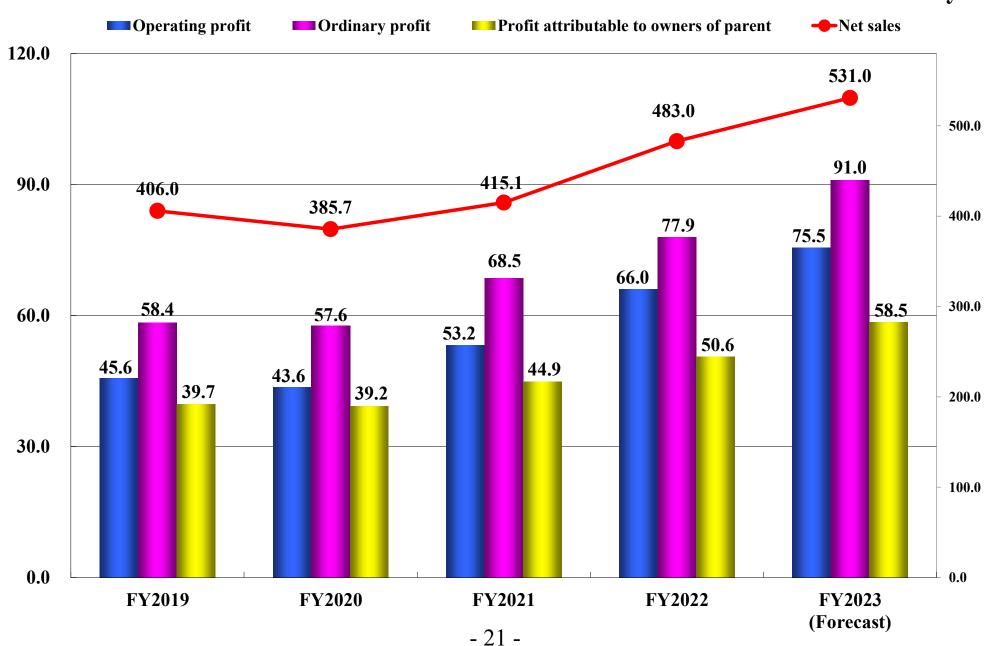
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Segment share of consolidated operating profit

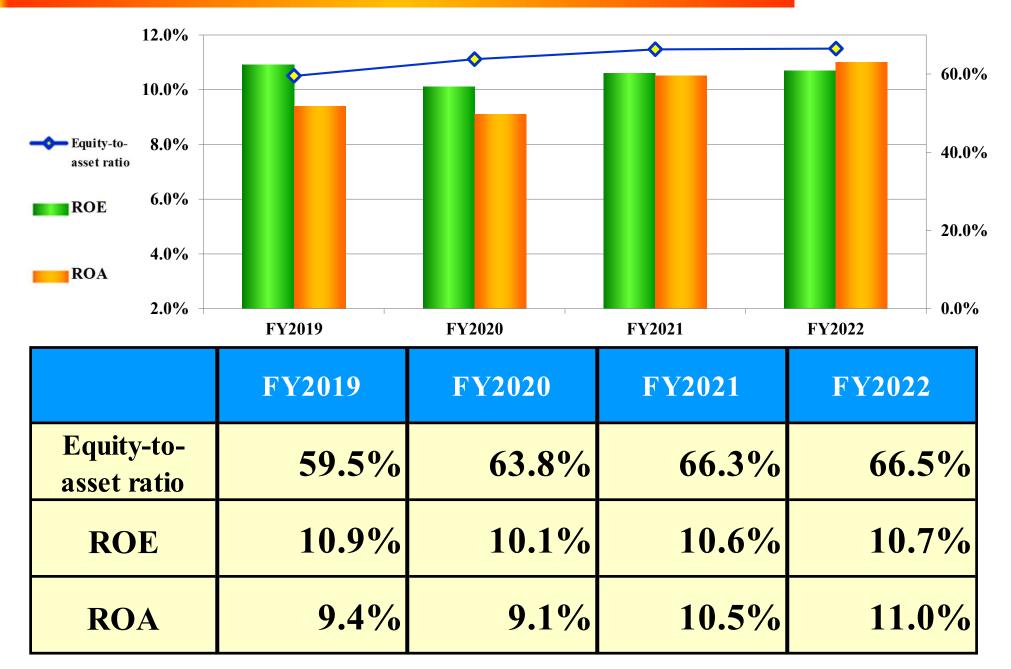




Trend of consolidated sales and profit Yakult



Trend of management index



Yakult

Thank you.

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