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What does Yakult do?

Yakult is leveraging its longstanding roots in life sciences to expand its operations beyond food and beverages—including fermented milk drinks like Yakult—into cosmetics, pharmaceutical products and international businesses.



We make dairy products like the fermented milk drink Yakult and fermented milk product Joie, as well as other beverages.

WEB Product Information (Japanese only) ▶▶▶



Pharmaceutical Business

Food and

Beverage

Business

We also sell quasi-drug products and over-thecounter pharmaceuticals based on research into lactic acid bacteria.

WEB Pharmaceutical Business (Japanese only)

We make many products besides Yakult!







International Business

> Yakult is sold in 40 countries and regions around the world, including Japan.

WEB International Business ▶▶▶

Life sciences

Life sciences serve as the foundation of Yakult's business.



Yakult markets cosmetic products with proprietary ingredients that utilize the cosmetic efficacy of lactic acid culture mediums.

WEB Yakult Beautiens (Japanese only) ▶▶▶





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Yakult's beginnings and sustainability



Dr. Minoru Shirota

Yakult's founder, Dr. Minoru Shirota, began his medical studies in 1921 at Kyoto Imperial University (now Kyoto University). At that time in Japan, unsanitary conditions contributed to large numbers of children dying of infectious diseases. Dr. Shirota came to believe it was more important to help people avoid sickness rather than treating diseases once they have already developed. After years of research into microorganisms, he successfully strengthened and cultured *Lactobacillus casei* strain Shirota.* Together with like-minded individuals, he then developed an inexpensive, delicious drink containing this lactic acid bacteria that could be delivered to many people. This is how *Yakult* was born. The goal at the time of helping as many people as possible lead healthier lives continues to guide our operations to this day.

* Reclassified as Lacticaseibacillus paracasei strain Shirota in April 2020.

····· Corporate Philosophy ·····

We contribute to the health and happiness of people around the world through pursuit of excellence in life science in general and our research and experience in microorganisms in particular.

Corporate Slogan

In order for people to be healthy, everything around them must also be healthy.

Preventive medicine

Shirotaism

A healthy intestinal tract leads to a long life

A price anyone can afford



The Yakult Group's philosophy and corporate activities are aligned with the underlying concept of the SDGs and Goal 3.

WEB Philosophy & Slogan ▶▶▶





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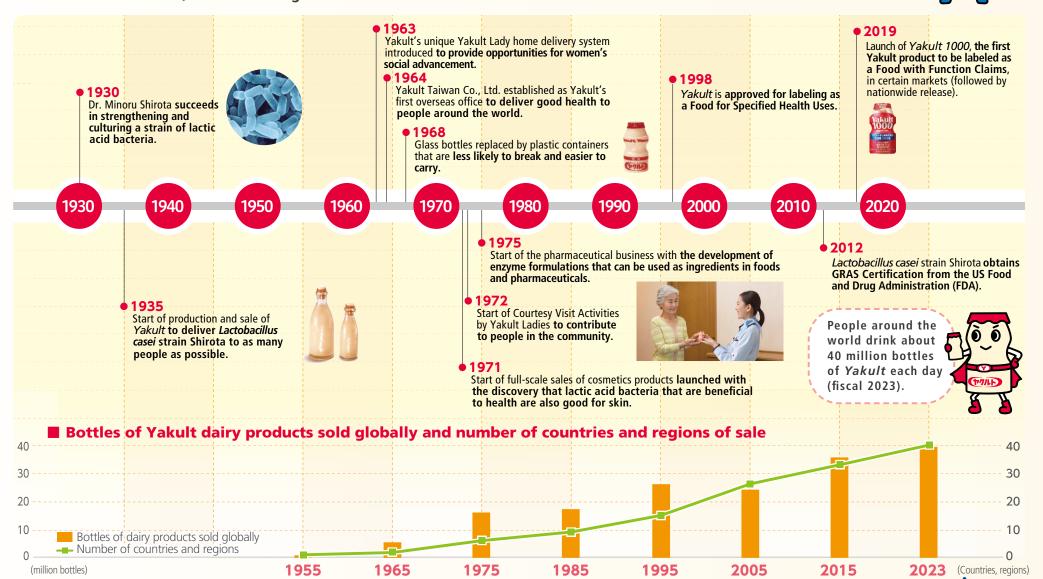
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Yakult's development and sustainability

Since its founding, the Yakult Group has been engaged in resolving various social challenges by delivering good health to people around the world through the production and sale of *Yakult* and by expanding opportunities for women's advancement, such as through the activities of Yakult Ladies.



Note: Statistics begin in 1955.



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The people building Yakult's future

The Yakult Group's business is supported by human hands

The Yakult Group's business activities are supported by the efforts of individuals. Everyone involved in Yakult's business is building the future of Yakult and contributing to the health of both people worldwide and the planet itself.

R&D

X

People who research intestinal bacteria and beneficial microorganisms

We use these research results in product development to promote and improve people's health and preventive medicine.

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People who gather raw materials and produce Yakult products

Production is guided by strict guality standards to ensure we deliver safe, secure and high-quality products.

(pp. 11–12 +++



Through our value chain, all kinds of people support Yakult!





People who deliver Yakult

We deliver products and health information with sincerity and dedication.

p. 14 +++



People who wait for Yakult

We currently do business in 40 countries and regions around the world. We will continue delivering Yakult to as many people as possible.







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p. 13 +++







Yakult



People who transport Yakult

Our delivery methods follow strict

temperature controls to distribute

refrigerated products across Japan.











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Material themes and the SDGs: Contributing to the future of our planet

Yakult's impact on society

The foundational philosophy of Yakult and our belief that "in order for people to be healthy, everything around them must also be healthy" are perfectly matched with the aims of the SDGs.

We have a positive impact on resolving social issues!



Number of patents held by Yakult within and outside of Japan

Around 1,000 patents





We promote innovation through initiatives that include evolving into a healthcare company, further exploring the potential of bacteria, providing new products and services, and using resources effectively.

Number of elderly people visited by Yakult Ladies as part of our Courtesy Visit Activities

Around 30,000 people (fiscal 2022





Value co-creation with communities

We engage in value co-creation with communities through initiatives that include maintaining close connections with local communities, delivering information on health and providing safe and reliable health products and services.

Proportion of suppliers for which sustainability risk management has been carried out

around 90%

Carried out for top 90% of suppliers by procurement costs





Supply chain management

We engage in supply chain management through initiatives that include maintaining sound relationships with business partners, promoting sustainable procurement and ensuring stable procurement of raw materials.

Note: Figures from Japan in fiscal 2023





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Material themes and the SDGs: Contributing to the future of our planet

Yakult's impact on the environment

The Yakult Group recognizes the negative environmental impacts associated with the global development of its business. We are engaged in a range of initiatives to reduce these impacts step by step.

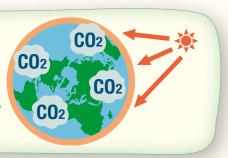
We're minimizing our negative impacts on the global environment!



Greenhouse gas emissions

1,871,577_{tons}

Note: Figure from fiscal 2023 (Scope 1, 2 and 3 domestic and overseas total from Yakult Group consolidated companies)



Climate change

We reduce our greenhouse gas emissions through initiatives that include proactively shifting to renewable energy and adopting energy-saving practices.

46.4% reduction (in Japan, Scope 1 and 2, compared to fiscal 2018)

Volume of plastics used

18,454 tons



Plastic containers and packaging

We reduce the volume of plastics we use, or make more of the plastic we use recyclable, through initiatives that include converting to fully recyclable containers and packaging and reducing environmental impact by changing container materials.

24.8% increase (in Japan, compared to fiscal 2018)

Note: Figure from Japan in fiscal 2023.

Volume of water used

5,906 thousand tons

Note: Production sites inside and outside Japan/figure from fiscal 2023





Water

We conserve water resources through initiatives that include using sustainable water resources and reducing water consumption.

16.1% reduction (in Japanese plants/water consumption per production unit, compared to fiscal 2018)

Note: Reduction rates are Environmental Actions (2021–2024) figures.





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Material themes and the SDGs: Contributing to the future of our planet

Six material themes and the SDGs

While the Yakult Group's business activities are broadly related to all 17 SDGs, Goal 3, "Ensure healthy lives and promote well-being for all at all ages," is an exact articulation of our corporate philosophy, which we strive to realize through our business activities. We have identified the eight SDGs cited below as being deeply relevant to our material themes. Moving forward, we will continue contributing to achieving the SDGs by advancing material initiatives for these themes.

We're helping achieve the SDGs through our material themes!









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WEB Plastic containers and packaging (materiality) >>>

Water

Supply chain management



















WEB Water (materiality) ▶▶▶





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Material themes and the SDGs: Contributing to the future of our planet

Yakult Group Environmental Vision Planet as One

In March 2021, the Yakult Group created the Yakult Group Environmental Yakult Group Environmental Vision Vision to realize a society in which people and our planet co-exist. We are now working to realize this vision by reducing our negative impacts and advancing our initiatives that have positive impacts on the global environment.



Environmental Vision 2050

To realize a society where people and the planet co-exist as one through a value chain that has zero environmental impact

Our goal is to achieve Net Zero Carbon by 2050 (in Scope 1, 2 and 3).

Environmental Targets 2030

Environmental Targets 2030 is a set of medium-term milestones toward achieving Environmental Vision 2050, connected to our three environmental material themes.

Material theme	Target
Climate change	Reduce GHG emissions (in Japan, Scope 1 and 2) by 30% compared to fiscal 2018 levels
Plastic containers and packaging	Reduce plastic containers and packaging (in Japan) by 30% compared to fiscal 2018 levels, or make them recyclable
Water	Reduce water consumption (at dairy product plants in Japan, per production unit) by 10% compared to fiscal 2018 levels

Environmental Actions (2021–2024)

Our Environmental Actions (2021–2024) were established as short-term milestones toward achieving Environmental Targets 2030. In addition to our environmental material themes, we have also set goals for reducing waste and conserving biodiversity.







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contributing to activities

> sustainability initiatives



The SDGs Yakult is contributing to through its business activities

The Yakult Group contributes to the achievement of the SDGs at each stage of its business's value chain.



Yakult's challenges

heightening awareness

Incorporating intellectual

property investment and

utilization into business

People's changing,

of health

strategy

Our work in R&D

people's health!

is dedicated

to promoting

R&D

We undertake research to realize the concepts of preventive medicine and the idea that a healthy intestinal tract leads to a long life, and are applying research results in the development of food and beverages, pharmaceuticals and cosmetics.

Rumi Yamaquchi Assistant Senior Researcher, Cosmetics Research Department, Yakult Central Institute

Yakult's initiatives

■ Probiotics research rooted in biomedicine

We conduct various research activities, mainly at the Yakult Central Institute, ranging from probiotics to the healthcare domain.

Yakult 1000 was launched in 2019 as a product tailored to contemporary health values.

■ Joint research with external partners

We are also actively engaged in advancing R&D with external partners, including conducting joint research with universities and public research institutions inside and outside Japan.



Yakult 1000



I'm harnessing the power of lactic acid bacteria in researching ways to keep skin healthy!









■ Protection of intellectual property

We work actively to acquire intellectual property rights (patents, designs, trademarks, etc.) in and outside Japan on new products and technologies created through R&D. This enables us to maintain and improve our brand value.

We have acquired rights to the Yakult and related trademarks in countries and regions around the world, including a threedimensional trademark in Japan, the United States and other countries for the distinctive shape of Yakult containers.





Related SDGs









Yakult's development

Material themes and

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The SDGs Yakult is contributing to through its business activities



Yakult's challenges

organization

Raising awareness

of sustainability throughout the supply

chain

Procurement

We fairly procure raw materials such as skim milk powder, sugar and packaging materials in cooperation with our suppliers.

Haruka Kuroda Senior Staff, Raw Materials Section, Purchasing Department

Related SDGs

Yakult's initiatives

■ Supplier risk management

The Yakult Group administers Promoting sustainable a CSR procurement survey procurement across the that asks suppliers inside and outside Japan to evaluate their own sustainability

efforts.

In fiscal 2022, we began using the international Sedex platform, which also permits self-evaluation, for supply chain risk management.

■ Briefings for suppliers

The Yakult Group not only requests that suppliers understand and cooperate with its CSR Procurement Policy, it also raises awareness of the importance of initiatives that contribute to sustainability.



CSR Procurement Policy briefings for suppliers



We're working alongside suppliers on sustainable

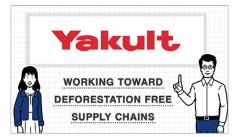
procurement!







The Yakult Group has identified the raw materials in its supply chain associated with deforestation risks and promotes sustainable procurement according to its basic policy, initiatives and targets.



The explanatory video related to the Commitment

We're promoting sustainable procurement!

R&D

Procurement

Production

Customers



Logistics

Sales



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Production

We make efficient use of raw materials, energy and water resources and employ environmentally conscious methods to manufacture high-quality products that are safe and offer peace of mind to customers.

Hirotaka Kimura Senior Staff, General Facilities Section, Ibaraki Plant

Related SDGs

Yakult's challenges

- Building manufacturing capabilities with lower environmental impact
- Providing safe and secure products
- Improving occupational health and safety

Our products are made in ways that are friendly to the environment and workers!



Yakult's initiatives

To deliver safe and secure products around the world,



■ A production system that minimizes environmental impact

and waste by producing dairy products on a made-to-order basis.

■ Improving employees' occupational health and safety environment

Yakult Group plants in and outside Japan operate in accordance with the laws and regulations of each country and region to

implement environmental improvement measures at each plant in Japan. The Yakult China Group complies with the country's laws and regulations to execute work safety training sessions and internal inspections.



Production

Logistics

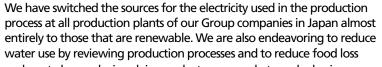






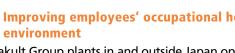
■ Manufacturing safe and secure products

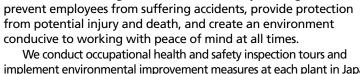
production is conducted in accordance with the Yakult Group Basic Quality Policy, which clearly states our commitment to rigorous quality control and safety.



We use only the necessary amount of energy and at

the necessary time in our production activities!





R&D

Procurement

Sales



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Logistics

By ensuring the use of eco-driving (fuel-efficient driving) and choosing delivery methods that have reduced environmental impacts, we reduce the amount of CO₂ emissions deriving from product shipments.

Taku Nakayama Assistant Manager, Logistics Management Section, Logistics Control Department

■ Promoting a modal shift We are pursuing a modal shift to rail and

ocean freight transport as one of our efforts to reduce environmental impacts. CO₃ emissions from the use of rail transport are one-tenth the levels of emissions from transportation by truck, and emissions from ocean freight are one-fifth those from trucks.





■ Joint delivery with other companies

Yakult promotes joint delivery with other manufacturers (through joint cargo handling, warehousing and delivery) to reduce CO₂ emissions and make logistics more efficient.

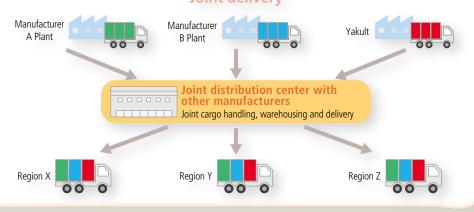
Related SDGs

We are proactively working to create environmentally

friendly logistics systems and

structures!

Joint delivery





 Establishing logistics networks with lower environmental impacts

Improving the working environment for workers



R&D

We're reducing CO₂ emissions when delivering Yakult!

Procurement

Production

Customers







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The SDGs Yakult is contributing to through its business activities



We provide customers not only with products, but also with accurate

Takuya Tateishi Assistant Manager, Home Delivery Planning Section, Home Delivery Sales Department

Sales product information and health tips.

Yakult's challenges

- Delivering good health to as many people as possible
- Contributing to the community's safety and peace of mind

Delivering good health and goodwill to people the world over!



Yakult's initiatives

■ Delivering healthpromoting products

Yakult Ladies deliver health-promoting products and go to exceptional lengths to properly explain their features in ways that customers can understand. They also provide health-related information that can contribute to healthier lifestyles among our customers.

■ Dispatching lecturers and holding health-related lectures

Related SDGs

Our engagement with the community is expanding both in and outside Japan. Our marketing companies dispatch employees as lecturers to elementary schools and other locations to provide easy-to-understand information about the important role of the intestines and healthy habits conducive to good bowel functions. For adults, health-related classes are held on probiotics and other health-related topics.

■ Courtesy Visit Activities and other community contributions

Since 1972, Yakult Ladies have been undertaking Courtesy Visit Activities in which they treat their deliveries to elderly people living alone as an opportunity to confirm that they are safe and to spend some time chatting with them. They are also contributing to communities' safety and peace of mind by participating in crime watch and similar activities undertaken in cooperation with local governments and police units around Japan.





Courtesy Visit Activities

R&D

Procurement

Production

We strive to deliver health-promoting products

 \bigcirc

accompanied by useful, health-related

information!

Customers



Logistics

Sales



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Companywide sustainability initiatives

Yakult Sustainability Campaign

To encourage all workers to be promoters of sustainability activities, the Yakult Group promotes greater awareness through a variety of initiatives. One such initiative is our Yakult Sustainability Campaign targeting all workers, which we have been implementing since fiscal 1994.

At Yakult, achieving sustainability is a Group-wide effort!



Initiatives in fiscal 2023

What is a forest conservation pledge?

to forest conservation.

A forest conservation pledge is

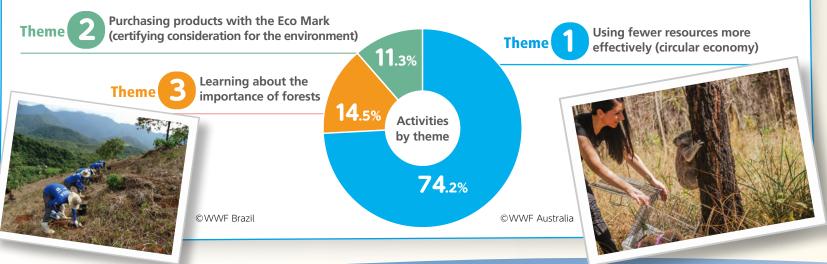
Let's act now for people and planet

Forest conversation initiatives at the Group site level

Our sustainability campaign follows the catchphrase we formulated in fiscal 2022: "Let's act now for people and planet." Protecting forests is important not only for preventing climate change and preserving biodiversity but also for protecting the lifestyles of nearby residents, so we made forest conservation a theme for our activities in fiscal 2023.

When we put out a call for "forest conservation pledges"—commitments at the site level to specific forest conservation initiatives and goals—162 business sites participated, and a total of 39,359 people achieved their goals. We then donated 100 yen for each successful participant, making a total donation of 3,935,900 yen, to the World Wide Fund for Nature (WWF) Japan.* This donation will be used for WWF Japan's forest conservation activities.

* World Wide Fund for Nature (WWF) Japan: An organization that operates forest conservation projects around the world in order to help realize a society that can sustainably use the gifts of the forests.



Other initiatives

- ▶ As part of our Environmental Actions (2021–2024) initiative, we conducted tree planting activities at our factories and other locations.
- ▶ 100,000 yen was donated to the public interest incorporated foundation OISCA's Children's Forest Program.





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Our future vision



Achieving continued growth through our material themes

Our business began with the purpose of resolving health-related social issues that were prevalent in Japan at the time of our founding. Such issues have evolved greatly as times have changed, with attitudes toward health also diversifying.

In response to these changes, we established in 2021 a long-term vision called "Yakult Group Global Vision 2030." We will contribute to the resolution of social issues through initiatives that address our material themes and will continue engaging in activities aimed at realizing our corporate philosophy.





Yakult Group Global Vision 2030

Our vision Evolve into a healthcare company that continues contributing to people's health around the world

Deliver good health to as many people as possible around the world

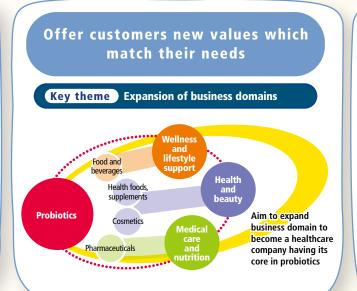
Key theme Strengthening global expansion

Deployment of new businesses in the global market

Japan Oceania

Building a new business model in the domestic market

Localize at each location
Cultivate and expand the global Yakult brand



Realize a society in which people and the planet co-exist

Key theme Responding to environmental issues



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WEB Long-term Vision "Yakult Group Global Vision 2030" ▶▶▶

